

DATE: November 1, 2017

FILE: 1700-02/2017/391

TO: Chair and Directors
Comox Valley Regional District (Comox Strathcona Waste Management) Board

FROM: Russell Dyson
Chief Administrative Officer

Supported by Russell Dyson
Chief Administrative Officer

RE: 2018-2022 Preliminary Financial Plan – Solid Waste Service, Function
No. 391

R. Dyson

Purpose

To provide the Comox Strathcona Waste Management (CSWM) board with the preliminary 2018 - 2022 financial plan and work plan highlights for the solid waste service, function number 391.

Recommendation from the Chief Administrative Officer:

This report is preliminary and is presented for information only.

Executive Summary

The CSWM service remains focused on implementation of the Solid Waste Management Plan (SWMP) in combination with the ongoing provision of high quality, environmentally and socially responsible disposal and recycling services for the region. The following items highlight the preliminary budget:

- Revenue requirements remain unchanged with both the tax requisition and tipping fees remaining at 2017 levels
- Salaries and Wages have increased with implementation of the new engineered landfill and leachate treatment facility as well as improvements required at the front-end area of the Comox Valley Waste Management Centre (CVWMC)
- Operational costs have reduced due to the completion of several studies related to master planning at CVWMC, waste composition work at both regional landfills, design operations and closure planning at Campbell River Waste Management Centre (CRWMC), Solid Waste Management Plan effectiveness review and waste to energy study work
- Capital spending is reduced in 2018 and focused on regional organics, final closure of the CVWMC, as well as storm water management improvements at the CRWMC. Capital projects are funded by a combination of grants, short term debt and reserves
- Projected long term debt requirements and associated debt costs are significantly reduced over those originally anticipated.
- The report includes only preliminary figures subject to change

The service will continue to apply for grant funding on a strategic basis as programs become available for applicable capital projects.

For reporting and management purposes, post closure care costs are provided in a separate sub-function (392) to ensure compliance with reporting requirements. In addition, a new separate sub-function (393) has also been created beginning in 2018 to manage ongoing costs associated with leachate treatment.

Prepared by:

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Policy Analysis

The regional solid waste service area covers the Comox Valley Regional District (CVRD) and Strathcona Regional District (SRD) geographical areas and is operated by the CVRD under letters patent and branded as CSWM. The following bylaws apply:

Bylaw No. 1822 being the “Regional Solid Waste Plan Local Service Area Establishment Bylaw No. 1822, 1996” establishes the service to provide for the collection, removal and disposal of waste and noxious, offensive or unwholesome substances.

Bylaw No. 170 being the “Solid Waste Fees and Charges Bylaw No. 170, 2011” provides for the imposition of fees and other charges so that annual costs may be recovered

Bylaw No. 351 being the “Comox Strathcona Waste Management Service (Capital Projects) Loan Authorization Bylaw No. 351, 2014” authorizes the borrowing of \$45,295,000 for capital projects in the CSWM service.

The CSWM board adopted the CSWM regional solid waste service financial planning policy on November 3, 2011 (attached as Appendix D).

As per section 375 of the *Local Government Act* (RSBC 2015 c. 1) (LGA), “a board must undertake a process of public consultation regarding the proposed financial plan before it is adopted.” Financial plans are presented in open session and financial plan summaries are posted on the CVRD website throughout the proposed, recommended and adopted stages. The five year financial plan is required to be adopted by March 31st as per section 374 of the LGA.

Under the standards of the Public Sector Accounting Board (PSAB), Section PS 3270 –*Solid Waste Landfill Closure & Post Closure Liability*, local governments are required to account for and report closure and post closure care liabilities of a solid waste landfill on their financial statements.

Strategic priorities for the CSWM service are closely linked to the preliminary 2018-2022 financial plan which provides funding for the following strategic priority items in 2018:

- Regional composting project;
- Application to the MoE to formally close Cortes Island non-compliant landfills
- Develop and finalize operational agreement for Village of Zeballos
- Renew host community agreement with City of Campbell River

Financial Plan Overview

The CSWM service continues to focus the 2018-2022 financial plan on the implementation of the SWMP as well as the ongoing operational commitments of providing regional disposal and recycling services to both the CVRD and SRD. Key objectives of the SWMP are:

- Closure of all historical un-lined landfills
- Implementation of a new regional engineered landfill and leachate treatment facility
- Implementation of regional organics composting
- Improved diversion
- Review of Waste to Energy

The preliminary 2018-2022 financial plan recommends that there be no change in tax requisition or tipping fees for 2018. Currently, tax requisition for the service is set at \$4.0M per year and tipping fees (for municipal solid waste) at \$130/tonne. Future budget years beyond 2018 do include an increase in tax requisition to \$6M per year with future tipping fees held at \$130/tonne. Further and more detailed analysis will be completed prior to the January 2018 board meeting to determine future revenue requirements. The following points provide a high-level overview of the operating and capital components of the plan:

- Overall operating costs are expected to decrease slightly in 2018 when compared to 2017 with most of the change related to a reduction in engineering and professional fees, a reduction in the transitional allowance for commissioning of the new engineered landfill cell and leachate treatment facility as well as an increase in salaries and wages.
- Overall capital costs are projected to be lower in 2018 as the new engineered landfill and leachate treatment facility were substantially completed in 2017. For 2018, capital spending is focused on regional organics, storm water management for the CRWMC, vehicle and equipment replacements and improvements to the front-end drop off area at the CVWMC and to the locker/lunchroom facilities.

Significant variances from 2017 adopted budget are discussed in the section below. Attached as Appendix 'A' are the detailed revenue and operational requirements and as Appendix 'B' the detailed capital requirements. Highlights of the 2018 - 2022 preliminary financial plan for Comox Strathcona Waste Management service include:

Revenue Sources

Revenue for the service is derived from tipping fees and tax requisition which together account for over 98% of the revenue required.

- In 2018 there will be no change in either tax requisition or tipping fee requirements with overall revenue projections remaining identical to 2017 at \$13,416,462¹
- The tax requisition implication for the service remains at \$0.1802 per \$1,000 while tipping fees remain at \$130 per tonne.

It is proposed that the tipping fees continue to be maintained at this level as it compares closely with other regional districts as per the following table No. 1. When tipping fees become too high it can result in increased illegal dumping, where as if they are not aligned with neighbouring areas it can lead to 'waste leakage' from the service area. Both situations can lead to reduced tipping fee revenue.

Table No. 1: Tipping fees for neighbouring regional districts

Regional District	Tipping Fee (MSW)
Nanaimo RD	\$125/tonne
Mount Waddington RD	\$125/tonne
Cowichan Valley RD	\$140/tonne
Alberni Clayoquot RD	\$120/tonne

¹ excluding prior years surplus for 2017

Personnel

- Personnel requirements have increased in 2018 mainly due to completion of the leachate treatment facility, the new engineered landfill and resource requirements related to the front-end drop off area at the CVWMC. The following new positions are required within the plan:
 - Leachate Treatment Plant operator – a Level III leachate treatment plant operator is required to run the CVWMC leachate treatment plant. The operator is provided from the CVRD's waste water treatment service and is charged 75% towards solid waste (393). The salaries and wage impact of this position is \$72,696.
 - Operations Supervisor CVWMC – a unionized supervisor is required at the CVWMC to supervise a crew of 11 staff. These supervision responsibilities currently rest with the manager of operations who has overall responsibility for all landfills, recycling and waste trucking throughout the entire service area. The salaries and wages impact of this position is \$87,880.
 - Landfill Attendant – a unionized landfill attendant is required at the CVWMC. This position will supplement the existing crew of four attendants to ensure that at least two attendants are on site at all times (diversion and scale). This will reduce the times when an operator is moved to the attendant role and will optimize customer service and coverage. The salaries and wages impact of this position is \$58,427
- Salaries and wages have increased by 15.9% in 2018 compared to the 2017 budget
- The preliminary financial plan does not include any salary implications for the new compost facility. These will be further evaluated and determined part of project engineering in early 2018.
- Salaries and wages are expected to stabilize in 2018 and stay relatively consistent over future years increasing only due to annual wage increases².

Operations

The following items highlight key operational variances between the 2017 and 2018 budgets. Object numbers are provided for clarity and reference with the appended financial plan reports. Overall, operational costs for the service have decreased by \$228,000 when compared to 2017³.

- Local Government Grants (213) have decreased as the service approaches the end of its commitments under the host community agreement for road corridor improvements within the Village of Cumberland.
- Operating Contracts (262) have increased due to additional bird control requirements at both the CRWMC and the CVWMC plus additional trucking requirements.
- Recycling/Diversion Initiatives (303) have decreased due to lower woodwaste and brush processing costs at the CVWMC.
- Engineering Fees (366) have decreased due to the completion of the waste composition study and the reduction of an allowance for engineering studies previously held within this item.
- Other Professional Fees (387) have reduced with the completion of the CVWMC master plan study, the CRWMC design operations and closure plan study, the SWMP 5-year effectiveness review and the Waste to Energy study. The bulk of this study work will essentially be completed in 2017 and less overall study work is planned for 2018. Other professional fees for 2018 includes a \$75,000 allowance for the first phase of asset management work for the service.

² excluding the implications of regional organics

³ excluding Salaries and Wages and Transfers to Reserves

- Contracted Services Buildings/Land (400) have reduced due to the reduction of the allowance associated with implementation of the new landfill cell and leachate treatment facility with are now both complete.
- Contract Services Equipment/Machinery (438) have increased mainly due to the expiry of a maintenance agreement for the CVWMC compactor. Annual maintenance requirements for the compactor will now be funded by this item.
- Minor Capital (468) has increased due to the installation of two additional monitoring wells at the CRWMC and an additional structure for equipment storage.

In addition to the above operational comments for service 391, the solid waste budget also includes two sub functions – Post Landfill Closure (392) and Leachate Treatment Plant (393). These sub-functions are for the landfill gas system, as well as any other post-closure costs, and the leachate treatment facility respectively. Operational cost related to the landfill gas system will increase in 2018 due to an increase in contract services and equipment maintenance. With the completion of the leachate treatment facility in late 2017, operational costs for the system have been added to the 2018-2022 financial plan. These planned costs are included for the first time in the 2018 plan and impact the service by \$174,800 of increased operation costs⁴.

The following significant operating contracts, including their budgeted amounts, are provided below and will require renewal in 2018.

1. Net Zero waste – compost pilot (2 additional years) - \$124,000/yr
2. Bird control - \$322,000/ry
3. Cortes Island transfer station \$111,500/yr
4. Clean wood waste program (extension available) – \$70,000/yr

Capital

Capital spending for 2018 is projected at \$8,945,108 with the following major capital projects planned for 2018. Budget amounts for 2018 are shown with each project:

- Regional composting - \$5,430,000
- CVWMC drop-off binwall improvements - \$455,000
- CVWMC water supply - \$475,000
- CRWMC storm water management improvements - \$750,000
- CVWMC locker/lunchroom upgrades - \$200,000
- CVWMC phase 2 closure engineering - \$200,000
- Sayward/Cortes landfill closures - \$140,000
- Vehicle and equipment replacements - \$505,000

Funding for capital is provided by a combination of grant funding, short term debt proceeds and reserve contributions.

In future years, beyond 2018, capital spending is focused on the following:

- Completion of regional organics
- Full closure of the CVWMC historical landfill
- Closure of the CRWMC historical landfill

The CSWM service does not currently utilize an asset management plan for the ongoing management of assets over their lifecycle. With recent and ongoing investment in major capital

⁴ excluding salaries and wages, benefits and wcb

infrastructure for the service, a more formal asset management plan is required. The CVRD is working towards the initiation of asset management planning in 2018 which will include the solid waste service.

In November 2014, the board adopted a loan authorization bylaw which authorizes the borrowing of \$45,295,000 for capital projects in the CSWM service. To date the service has secured interim financing for the CVWMC historical landfill closure and for the new engineered landfill and leachate treatment facility. All three large capital projects listed in table no. 2 below are included in the preliminary financial plan and funded by short term debt proceeds. The short term debt is projected to be paid down in 2019 by conversion to long term financing. Table no. 2 shows that actual/estimated debt requirements are significantly lower than anticipated by approximately \$12,445,000 thereby reducing future debt costs significantly.

Table No. 2: Debt for the CSWM Service Capital Projects

Capital Project	Debt Approved (2014 Bylaw)	Debt incurred to date	Estimated future debt	Totals
CRWMC Closure	\$13,125,000	\$ 0	\$11,830,000	\$11,830,000
CVWMC Closure	10,620,000	6,545,000	2,700,000	9,245,000
New Engineered LF and Leachate Treatment	21,550,000	8,275,000	3,500,000	11,775,000
Totals	\$45,295,000	\$14,820,000	\$18,030,000	\$32,850,000

Reserves

The CSWM service is required to maintain reserves in accordance with provincial regulations and to report under the Public Sector Accounting Board (PSAB) guideline PS 3270 for solid waste landfill closure and post closure liability. This includes requirements for closure and post-closure care, and determining the liability based on the sites' volumetric capacity and usage. In addition, the service also maintains a future expenditure reserve for liability purposes, a capital works reserve for future capital works requirements as well as an engineered landfill reserve. The following table no. 3 provides current and future reserve fund balances based on the preliminary financial plan. The use of reserve funds is limited to specific requirements for that fund.

Table No. 3: CSWM Reserve Fund Balances⁵.

Reserve Fund	2016	2022
Future expenditure	\$2,529,255	\$3,129,255
Capital works	1,337,490	11,331,875
Engineered landfill construction	2,219,824	2,219,824
Landfill closure	823,963	1,433,963
Total (\$)	\$6,910,532	\$18,114,917

Note: The actual December 31, 2017 reserve fund balances will be available late February once the 2017 year end has been completed.

There is an annual minimum contribution to the capital works reserve fund of \$60,000 to assist with asset management for the replacement of equipment and infrastructure. In addition, an annual contribution of \$250,000 will be made beginning in 2020 to the landfill closure reserve to ensure adequate funds are available for the future closure of the new engineered landfill.

⁵ actual Dec 2017 balances will be available late February 2018

Citizen/Public Relations

The CSWM service is funded through a combination of tax requisition and the collection of tipping fees at the regional waste management centres. The preliminary 2018-2022 financial plan shows that tax requisition is projected to be maintained at \$4 million in 2018 and then increase to \$6 million for the remaining four years of the preliminary financial plan. Public communication will focus on informing residents that no change is required in 2018 and that in order to meet SWMP obligations in the future, an increased tax requisition may be required in order to fund capital projects and to mitigate against waste leakage and illegal dumping from higher tipping fees. Communications will highlight the significant costs of closure projects and the development of a new engineered landfill, along with the benefits that these projects provide to the community and the environment.

Attachments: Appendix A – “CSWM 2018-2022 Preliminary Operating Financial Plan”
Appendix B – “CSWM 2018-2022 Preliminary Capital Financial Plan”
Appendix C – “CSWM 2014-2017 Budget vs. Actual Comparisons”
Appendix D – “Policy 1700-00 – CSWM Regional Solid Waste Service Financial Planning Policy”

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Previous Function: 391 - Comox Strathcona
Waste Management

Budget Year: 2018

Function Type: 300 - Environmental
Health Services

Accounting Reference:

Service: 391 - Comox Strathcona
Waste Management

Approved: No

Stage: Finance Review

Manager:

Participants:

Comox Valley and Strathcona Regional Districts

Description:

Purpose:

The collection, removal and disposal of waste and noxious, offensive or unwholesome substances and the regulation, storage and management of municipal solid waste and recyclable material including the regulation of facilities and commercial vehicles used

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Changes to Function:

Object	Object Description	Changes	Percent Change	2017 Amount	2018 Amount
Revenues					
019	Reqn Elect/Spec Prov Govt	Unchanged	0.00 %	1,468,677	1,468,677
020	Reqn Municipal	Unchanged	0.00 %	2,531,323	2,531,323
117	Tipping Fees	Unchanged	0.00 %	9,200,462	9,200,462
131	Recoveries - MMBC Incentives	Unchanged	0.00 %	100,000	100,000
132	Recoveries - Scrap	Unchanged	0.00 %	110,000	110,000
135	Recoveries-Other Functions	Unchanged	0.00 %	6,000	6,000
150	Surplus Prior Year	Not used this year		2,764,096	0
Total Revenues:				16,180,558	13,416,462
Expenditures					
200	Support Services	Increased	2.00 %	521,041	531,463
212	Grants Uncond Local Govt	Unchanged	0.00 %	350,000	350,000
213	Grants Cond Local Govt	Decreased	34.19 %	1,562,153	1,028,024
214	Grants Cond Local Agencies	Increased	37.50 %	12,000	16,500
216	Municipal Contract	Increased	32.43 %	235,600	312,000
220	Salaries & Wages	Increased	11.37 %	1,578,101	1,757,516
221	Directors Remuneration	Unchanged	0.00 %	44,300	44,300
225	Benefits	Increased	5.12 %	433,225	455,415
238	WCB	Decreased	5.54 %	38,451	36,319
246	Bank Charges	Unchanged	0.00 %	36,000	36,000
257	Clothing/Laundrying	Increased	2.35 %	8,500	8,700
262	Contracts - Operating	Increased	11.08 %	2,255,400	2,505,200
266	Deliveries/Transportation	Unchanged	0.00 %	13,500	13,500
270	Freon Removal	Unchanged	0.00 %	6,450	6,450
275	Permits/Licences	Unchanged	0.00 %	3,500	3,500
276	Software Licence/Mtce	Decreased	21.39 %	14,025	11,025
281	Materials & Supplies	Decreased	29.60 %	50,500	35,550
284	Meeting Expense	Unchanged	0.00 %	10,150	10,150
293	Office Expenses	Decreased	65.36 %	17,900	6,200
296	Postage	Unchanged	0.00 %	300	300
303	Recycling/Diversion Initiatives	Decreased	5.06 %	1,161,449	1,102,625
305	Safety Equipment	Unchanged	0.00 %	4,300	4,300
311	Signs	Increased	72.73 %	16,500	28,500
314	Telephone & Alarm Lines	Increased	10.60 %	11,822	13,075
319	Training/Development & Confere	Unchanged	0.00 %	44,575	44,575
320	Travel	Unchanged	0.00 %	34,700	34,700
335	Advertising	Increased	300.00 %	35,000	140,000
340	Dues And Memberships	Unchanged	0.00 %	10,400	10,400
347	Library/Publications	Unchanged	0.00 %	500	500
353	Public Relations	Decreased	35.50 %	1,000	645
354	Education Programs Public	Unchanged	0.00 %	5,000	5,000
366	Engineering Fees	Decreased	7.92 %	505,000	465,000
369	Insurance Liability	Increased	2.00 %	6,291	6,417
372	Insurance Property	Increased	2.00 %	10,607	10,819
378	Lab Analysis	Not used this year		6,000	0
381	Legal Fees	Unchanged	0.00 %	45,000	45,000
385	Gis Services	Increased	52.63 %	3,800	5,800

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Object	Object Description	Changes	Percent Change	2017 Amount	2018 Amount
387	Other Prof Fees	Decreased	48.15 %	745,356	386,500
400	Contracted Svcs Buildings/Land	Decreased	19.37 %	465,200	375,100
403	Buildings Repairs & Mtce	Unchanged	0.00 %	10,000	10,000
409	Hydro	Decreased	42.12 %	34,238	19,816
410	Carbon Offset	Unchanged	0.00 %	3,981	3,981
412	Janitorial/Cleaning Supplies	Unchanged	0.00 %	1,500	1,500
415	Landscaping/Grounds Mtce	New this year		0	4,000
421	Rental/Lease Buildings	Decreased	9.92 %	4,940	4,450
430	Water	Unchanged	0.00 %	2,600	2,600
438	Contract Svcs Equip/Mach	Increased	12.48 %	296,452	333,452
441	Fuel/Lubricants - Mach/Equip	Increased	4.86 %	102,875	107,875
444	Rental/Leases - Mach/Equip	Decreased	31.05 %	32,201	22,201
447	Repairs/Mtce Mach/Equip	Decreased	10.53 %	47,500	42,500
458	Fuel/Lubricants Vehicle	Unchanged	0.00 %	11,125	11,125
461	Insurance/Licence Vehicle	Increased	15.47 %	11,350	13,106
464	Repairs & Mtce Vehicle	Unchanged	0.00 %	8,000	8,000
468	Minor Capital	Increased	42.22 %	257,000	365,500
485	Contr To Capital Works Reserve	Decreased	61.03 %	4,483,136	1,747,202
489	Reserve Contr Other	Unchanged	0.00 %	100,000	100,000
506	Debt Charges-Interest	Increased	2.36 %	373,572	382,380
Total Expenditures:				16,084,066	13,026,756

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

5 Year Forecast:

		2018	2019	2020	2021	2022
Revenues						
019	Reqn Elect/Spec Prov G	1,468,677	2,203,015	2,203,015	2,203,015	2,203,015
020	Reqn Municipal	2,531,323	3,796,985	3,796,985	3,796,985	3,796,985
117	Tipping Fees	9,200,462	9,248,172	9,248,172	9,248,172	9,248,172
131	Recoveries - MMBC Inc	100,000	100,000	100,000	100,000	100,000
132	Recoveries - Scrap	110,000	110,000	110,000	110,000	110,000
135	Recoveries-Other Functi	6,000	6,000	6,000	6,000	6,000
Total Revenues		13,416,462	15,464,172	15,464,172	15,464,172	15,464,172
% Increase: Revenues			15.26%	0.00%	0.00%	0.00%
Expenditures						
200	Support Services	531,463	542,092	552,934	563,993	575,272
212	Grants Uncond Local G	350,000	350,000	350,000	350,000	350,000
213	Grants Cond Local Govt	1,028,024	0	0	0	0
214	Grants Cond Local Age	16,500	16,500	16,500	16,500	16,500
216	Municipal Contract	312,000	315,434	318,939	322,516	326,169
220	Salaries & Wages	1,757,516	1,792,379	1,827,885	1,864,103	1,901,042
221	Directors Remuneration	44,300	44,300	44,300	44,300	44,300
225	Benefits	455,415	464,524	473,811	483,290	492,955
238	WCB	36,319	37,038	37,786	38,539	39,316
246	Bank Charges	36,000	36,000	36,000	36,000	36,000
257	Clothing/Laundering	8,700	8,700	8,700	8,700	8,700
262	Contracts - Operating	2,505,200	2,546,720	2,588,348	2,495,602	2,536,003
266	Deliveries/Transportatio	13,500	13,500	13,500	13,500	13,500
270	Freon Removal	6,450	6,450	6,450	6,450	6,450
275	Permits/Licences	3,500	3,500	3,500	3,500	3,500
276	Software Licence/Mtce	11,025	11,025	11,025	11,025	11,025
281	Materials & Supplies	35,550	35,846	36,145	41,446	46,751
284	Meeting Expense	10,150	10,150	10,150	10,150	10,150
293	Office Expenses	6,200	6,200	6,200	6,200	6,200
296	Postage	300	300	300	300	300
303	Recycling/Diversion Initi	1,102,625	1,115,705	1,129,177	1,143,054	1,157,347
305	Safety Equipment	4,300	4,300	4,300	4,300	4,300
311	Signs	28,500	22,500	22,500	22,500	22,500
314	Telephone & Alarm Line	13,075	13,309	13,552	13,799	14,050
319	Training/Development &	44,575	44,575	44,575	44,575	44,575
320	Travel	34,700	34,700	29,700	29,700	29,700
335	Advertising	140,000	140,000	140,000	140,000	140,000
340	Dues And Memberships	10,400	10,400	10,400	10,400	10,400
347	Library/Publications	500	500	500	500	500
353	Public Relations	645	645	645	645	645
354	Education Programs Pu	5,000	5,000	5,000	5,000	5,000
366	Engineering Fees	465,000	425,000	371,800	438,736	918,811
369	Insurance Liability	6,417	6,545	6,676	6,810	6,946
372	Insurance Property	10,819	11,035	11,256	11,481	11,711
381	Legal Fees	45,000	45,000	45,000	45,000	45,000
385	Gis Services	5,800	5,800	5,800	5,800	5,800
387	Other Prof Fees	386,500	300,430	309,478	308,647	318,941

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

		2018	2019	2020	2021	2022
400	Contracted Svcs Buildin	375,100	175,100	175,100	175,100	175,100
403	Buildings Repairs & Mtc	10,000	10,000	10,000	10,000	10,000
409	Hydro	19,816	20,411	21,023	21,653	22,303
410	Carbon Offset	3,981	3,981	3,981	3,981	3,981
412	Janitorial/Cleaning Supp	1,500	1,500	1,500	1,500	1,500
415	Landscaping/Grounds M	4,000	4,000	4,000	4,000	4,000
421	Rental/Lease Buildings	4,450	4,450	4,450	4,450	4,450
430	Water	2,600	2,600	2,600	2,600	2,600
438	Contract Svcs Equip/Ma	333,452	333,452	325,452	325,452	325,452
441	Fuel/Lubricants - Mach/	107,875	109,493	111,134	112,801	114,493
444	Rental/Leases - Mach/E	22,201	22,201	22,201	22,201	22,201
447	Repairs/Mtce Mach/Equi	42,500	42,500	42,500	42,500	52,500
458	Fuel/Lubricants Vehicle	11,125	11,292	11,461	11,633	11,808
461	Insurance/Licence Vehi	13,106	13,368	13,635	13,908	14,188
464	Repairs & Mtce Vehicle	8,000	8,000	8,000	8,000	8,000
468	Minor Capital	365,500	112,500	112,000	112,000	113,500
485	Contr To Capital Works	1,747,202	5,117,829	3,550,237	2,998,154	2,349,637
489	Reserve Contr Other	100,000	100,000	350,000	350,000	350,000
505	Debt Charges-Principal	0	0	845,440	1,113,661	1,113,661
506	Debt Charges-Interest	382,380	546,645	929,903	1,161,091	1,161,091
Total Expenses		13,026,756	15,065,424	15,037,449	15,041,746	15,020,824
% Increase: Expenses			15.65%	(0.19%)	0.03%	(0.14%)
Net Total		389,706	398,748	426,723	422,426	443,348

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

2018 Budget Detailed:

Objects	Comments	Object Subtotals	2018 Budget
Revenues			
Requisition			
019 - Reqn Elect/Spec Prov Govt			1,468,677
020 - Reqn Municipal			2,531,323
		Total:	4,000,000
Applications/Permit fees			
117 - Tipping Fees	Annual tipping fees Village of Tahsis	0	
117 - Tipping Fees	Annual tipping fees Village of Zeballos	0	
117 - Tipping Fees	Cortes Island - fridges/cars	500	
117 - Tipping Fees	CR/CV WMC's carcasses & offal/controlled waste 168	32,339	
117 - Tipping Fees	CR/CV WMC's clean fill 2530 mt	40,973	
117 - Tipping Fees	CR/CV WMC's commercial cardboard/recycling 11 mt	2,520	
117 - Tipping Fees	CR/CV WMC's construction waste 11,989 mt	1,436,209	
117 - Tipping Fees	CR/CV WMC's divertable drywall/gypsum waste 1000	225,000	
117 - Tipping Fees	CR/CV WMC's divertable wood waste 3100 mt	372,000	
117 - Tipping Fees	CR/CV WMC's ICI/household 29,875 mt	3,859,760	
117 - Tipping Fees	CR/CV WMC's mixed waste with recycleables	80,000	
117 - Tipping Fees	CR/CV WMC's municipal by contract 19,088 mt	2,481,796	
117 - Tipping Fees	CR/CV WMC's organics/food waste 1624 mt	73,119	
117 - Tipping Fees	CR/CV WMC's refrigerators/cfc's 204 mt	21,415	
117 - Tipping Fees	CR/CV WMC's site access fee	463,092	
117 - Tipping Fees	CR/CV WMC's yard waste 1599 mt	111,739	
			9,200,462
		Total:	9,200,462
Other Revenue/Recoveries			
131 - Recoveries - MMBC Incentives	Recycle BC incentive estimate		100,000
132 - Recoveries - Scrap	Batteries	30,000	
132 - Recoveries - Scrap	Scrap Metal Recoveries - all facilities	80,000	
			110,000
135 - Recoveries-Other Functions	Recovery from Denman Island Refuse - Transfer of	2,000	
135 - Recoveries-Other Functions	Recovery from Hornby Island Refuse - Transfer of	2,000	
135 - Recoveries-Other Functions	Recovery from Royston - Transfer of time Manager o	2,000	
			6,000
		Total:	216,000
		Total Revenues:	13,416,462
Expenditures			
Operating			
200 - Support Services	HR	69,904	
200 - Support Services	IS	84,026	
200 - Support Services	Rent	32,388	
200 - Support Services	Support	345,145	
			531,463
212 - Grants Uncond Local Govt	Annual host community payment per agreement with V	300,000	
212 - Grants Uncond Local Govt	Annual host community pymt per agreement with the	50,000	
			350,000
213 - Grants Cond Local Govt	Cfwd 2017 Balance of grant to Village of Cumberlan	158,024	

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2018 Budget
213 - Grants Cond Local Govt	Grant to City of Campbell River for road upgrades	870,000	
			1,028,024
214 - Grants Cond Local Agencies	Allowance for refund tipping fees to other approve	3,000	
214 - Grants Cond Local Agencies	Refund 50% tipping fees to Habitat for Humanity -	4,500	
214 - Grants Cond Local Agencies	Refund 50% tipping fees to Salvation Army - CR wa	4,500	
214 - Grants Cond Local Agencies	Refund 50% tipping fees to Salvation Army - CV wai	4,500	
			16,500
216 - Municipal Contract	Gold River site lease (contract expires 2020)	32,700	
216 - Municipal Contract	Gold River transfer station operation (contract ex	125,500	
216 - Municipal Contract	Sayward bulky waste clean up	6,000	
216 - Municipal Contract	Sayward MSW trucking supplement - Unified Transpor	9,000	
216 - Municipal Contract	Sayward rental of EMCON highways yard for bulky wa	7,800	
216 - Municipal Contract	Village of Tahsis for operation of landfill and re	115,000	
216 - Municipal Contract	Zeballos - Village of Zeballos for operation of I	8,000	
216 - Municipal Contract	Zeballos - Village of Zeballos for operation of MM	8,000	
			312,000
246 - Bank Charges	CRWMC Visa/MasterCard/Interac Charges	10,000	
246 - Bank Charges	CVWMC Visa/MasterCard/Interac Charges	12,500	
246 - Bank Charges	Visa/MasterCard/Interact Charges (account payments	13,500	
			36,000
257 - Clothing/Laundering	CVWMC Allowance - clothing/laundering	500	
257 - Clothing/Laundering	CVWMC Coveralls service contract	4,200	
257 - Clothing/Laundering	CVWMC Safety boots, rain gear, gloves	4,000	
			8,700
262 - Contracts - Operating	CIWMC transfer station operation (contract expir	111,500	
262 - Contracts - Operating	CIWMC - Transportation waste & scrap metal (B&D C	87,200	
262 - Contracts - Operating	CRWMC Allowance for operating contract (adjustment	100,000	
262 - Contracts - Operating	CRWMC Bird control contract including contingency	161,000	
262 - Contracts - Operating	CRWMC Operating contract Berry & Vale - (TS & Lan	1,330,000	
262 - Contracts - Operating	CRWMC transportation: Waste transport per Berry &	133,000	
262 - Contracts - Operating	CVWMC Bird control contract (Pacific Raptors contr	161,000	
262 - Contracts - Operating	CVWMC C&D wood waste grinding	70,000	
262 - Contracts - Operating	CVWMC Grinding clean yard waste for Bio-solids sky	65,000	
262 - Contracts - Operating	CVWMC Organic composting (Net Zero contract expire	124,000	
262 - Contracts - Operating	CVWMC transportation (cardboard recycling & fridge	21,500	
262 - Contracts - Operating	Gold River - Transportation of waste & scrap metal	35,000	
262 - Contracts - Operating	Hornby - Transportation to CV & CR (B&D Containers	38,000	
262 - Contracts - Operating	Kyuquot-Area A transportation (barging & trucking	25,000	
262 - Contracts - Operating	Quadra Island recycling depot operation (contract	10,000	
262 - Contracts - Operating	Sayward Area A transportation collection events. (9,000	
262 - Contracts - Operating	Sayward recycling depot operations (contract expir	13,000	
262 - Contracts - Operating	Tahsis - Transportation scrap metal (B&D Containe	7,000	
262 - Contracts - Operating	Zeballos - Transportation scrap metal (B&D Contain	4,000	
			2,505,200
266 - Deliveries/Transportation	Allocation for freight, courier and deliveries	2,000	
266 - Deliveries/Transportation	CIWMC delivery charges	1,000	
266 - Deliveries/Transportation	CRWMC transportation and deliveries (outside servi	1,000	
266 - Deliveries/Transportation	CVWMC general freight & deliveries	2,000	

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2018 Budget
266 - Deliveries/Transportation	CVWMC FAS Courier svcs	7,000	
266 - Deliveries/Transportation	Education programs - deliveries/transportation	500	
			13,500
270 - Freon Removal	CRWMC freon processing		6,450
275 - Permits/Licences	CVWMC Two way radio licence fees		3,500
276 - Software Licence/Mtce	Allmax Antero equip mtce software - annual mtce	975	
276 - Software Licence/Mtce	Allowance for additional fees	1,000	
276 - Software Licence/Mtce	Cansell Survey - autocad annual mtce	750	
276 - Software Licence/Mtce	PacWeigh software - annual mtce	8,000	
276 - Software Licence/Mtce	Quantrix software - annual mtce	300	
			11,025
281 - Materials & Supplies	Asbestos Bags	6,000	
281 - Materials & Supplies	Cell 1 LFG maintenance materials	0	
281 - Materials & Supplies	Cell 1 maintenance materials	0	
281 - Materials & Supplies	CIWMC misc supplies for recycling operations and t	6,000	
281 - Materials & Supplies	CR compost education centre - materials & supplies	2,550	
281 - Materials & Supplies	CVWMC Miscellaneous consumable materials and sho	14,000	
281 - Materials & Supplies	Education programs - materials & supplies	5,000	
281 - Materials & Supplies	Recycle BC Depots	2,000	
			35,550
284 - Meeting Expense	CR Compost education centre	150	
284 - Meeting Expense	Regional Solid Waste Board Meetings	10,000	
			10,150
293 - Office Expenses	CRWMC allowance for computer system maintenance	525	
293 - Office Expenses	CRWMC allowance office supplies	1,750	
293 - Office Expenses	CRWMC Computer Cleaning Service	225	
293 - Office Expenses	CRWMC tipping Fee Invoice Forms	1,700	
293 - Office Expenses	RSW General Office Supplies	2,000	
			6,200
296 - Postage			300
303 - Recycling/Diversion Initiatives	Gold River tires processing	325	
303 - Recycling/Diversion Initiatives	Analytical drywall testing for asbestos	2,000	
303 - Recycling/Diversion Initiatives	CRWMC tires processing	1,550	
303 - Recycling/Diversion Initiatives	CVWMC tires processing	1,750	
303 - Recycling/Diversion Initiatives	CVWMC wood waste sorting/recycling program	50,000	
303 - Recycling/Diversion Initiatives	Drywall diversion program - demolition and renovat	79,500	
303 - Recycling/Diversion Initiatives	Drywall diversion program - new construction (B&V	147,000	
303 - Recycling/Diversion Initiatives	Hazardous waste permanent facilities at CR & CV En	350,000	
303 - Recycling/Diversion Initiatives	Hazardouse waste events - rotated between GR, Tahs	30,000	
303 - Recycling/Diversion Initiatives	Non Recycle BC multimaterial recycling depot progr	290,000	
303 - Recycling/Diversion Initiatives	Quadra Island recycling garbage bin	4,500	
303 - Recycling/Diversion Initiatives	Woodwaste diversion program - (CR 900 mt @ \$32, C	146,000	
			1,102,625
305 - Safety Equipment	CVWMC Allowance for additional safety supplies/eq	3,300	
305 - Safety Equipment	CVWMC Fire Extinguisher Maintenance	1,000	
			4,300
311 - Signs	Allowance	5,000	
311 - Signs	CR Compost education centre - signs	1,500	
311 - Signs	Education programs - signs	5,000	

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2018 Budget
311 - Signs	Facility signs - CIWMC	3,000	
311 - Signs	Facility Signs - CRWMC	3,000	
311 - Signs	Facility signs - CVWMC	3,000	
311 - Signs	Facility signs - HIWMC	3,000	
311 - Signs	Illegal dumping	5,000	
			28,500
314 - Telephone & Alarm Lines	218-4331 Mgr CSWM projects	1,324	
314 - Telephone & Alarm Lines	334-6475 Mgr CSWM operations	1,324	
314 - Telephone & Alarm Lines	Additional Telus line - manager	1,560	
314 - Telephone & Alarm Lines	CIWMC 935-6329 Telus landline	1,075	
314 - Telephone & Alarm Lines	CRWMC 287-8529 Telus charges for modem line	1,067	
314 - Telephone & Alarm Lines	CRWMC Alarm Monitoring charges - Prices's Alarms	416	
314 - Telephone & Alarm Lines	CRWMC Allowance - repairs and maintenance	208	
314 - Telephone & Alarm Lines	CVWMC 334-7640 cell - Engineering Analysts	184	
314 - Telephone & Alarm Lines	CVWMC 336-8033 Telus	1,057	
314 - Telephone & Alarm Lines	CVWMC 336-8073 Fax	1,057	
314 - Telephone & Alarm Lines	CVWMC 336-8083 Telus	1,057	
314 - Telephone & Alarm Lines	CVWMC alarm Monitoring - (Nov to Nov contract)	469	
314 - Telephone & Alarm Lines	CVWMC Allowance - telephone and alarm service	662	
314 - Telephone & Alarm Lines	CVWMC Rogers wireless 702-1825 (split with compost	415	
314 - Telephone & Alarm Lines	CVWMC Supervisor 702-1693	1,200	
			13,075
319 - Training/Development & Confe	Allowance for misc training	5,000	
319 - Training/Development & Confe	CVWMC allowance for certification & misc. training	18,000	
319 - Training/Development & Confe	CVWMC allowance for seminars/courses (3 operators	5,000	
319 - Training/Development & Confe	CVWMC asbestos training	3,000	
319 - Training/Development & Confe	CVWMC first aid courses	650	
319 - Training/Development & Confe	CVWMC HHW training	3,000	
319 - Training/Development & Confe	CVWMC WHMIS training	700	
319 - Training/Development & Confe	CWMA	650	
319 - Training/Development & Confe	Mgmt/leadership development	7,000	
319 - Training/Development & Confe	RCBC	350	
319 - Training/Development & Confe	SWANA Symposium	1,225	
			44,575
320 - Travel	Allowance for travel to development programs/confe	4,800	
320 - Travel	Allowance for travel within regional solid waste m	2,700	
320 - Travel	Board travel	10,000	
320 - Travel	CVWMC allowance for meals & accommodation	1,100	
320 - Travel	CVWMC allowance for travel	5,100	
320 - Travel	Education programs - travel	11,000	
			34,700
335 - Advertising	CSWM general advertising	45,000	
335 - Advertising	Education programs - general advertising	10,000	
335 - Advertising	Education programs - organics advertising	15,000	
335 - Advertising	Illegal Dumping Prevention	70,000	
			140,000
340 - Dues And Memberships	Coast Waste Mgmt corporate membership (CVRD/SR	4,500	
340 - Dues And Memberships	CVWMC Molo certification	1,400	
340 - Dues And Memberships	CVWMC SWANA	1,000	

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2018 Budget
340 - Dues And Memberships	Various memberships (APEGBC/SWANA/BCWWA etc)	3,500	
			10,400
347 - Library/Publications	Technical Publications	400	
347 - Library/Publications	Trade Journals Misc	100	
			500
353 - Public Relations	Long service awards & allowance for jackets etc		645
354 - Education Programs Public	Education programs - public relations		5,000
366 - Engineering Fees	CSWM Financial Model Quantrix	10,000	
366 - Engineering Fees	CSWM plan update	0	
366 - Engineering Fees	Landfill groundwater monitoring - all landfills (G	340,000	
366 - Engineering Fees	LF fire control plan (MOE requirement) (CFWD 30,00	100,000	
366 - Engineering Fees	Monitoring wells maintenance	15,000	
366 - Engineering Fees	Waste Composition Study	0	
			465,000
369 - Insurance Liability	Liability Insurance		6,417
372 - Insurance Property	Total Property Insured Value \$6,127,199		10,819
381 - Legal Fees	Labour relations matters	10,000	
381 - Legal Fees	Legal Fees - Bylaws, etc	35,000	
			45,000
385 - Gis Services	GIS services		5,800
387 - Other Prof Fees	#391 portion of ortho photos (every 2 yrs)	5,000	
387 - Other Prof Fees	2 - Waste reduction educators (contract expires 20	96,000	
387 - Other Prof Fees	Allowance - survey, speakers, analysis, meetings	20,000	
387 - Other Prof Fees	Allowance for disaster/emergency reaction plan	15,000	
387 - Other Prof Fees	Asset Management Planning	75,000	
387 - Other Prof Fees	cfwd 2017 Waste to energy study	10,000	
387 - Other Prof Fees	Continuing first nations consultation	5,000	
387 - Other Prof Fees	Educator CR compost education centre (contract exp	35,000	
387 - Other Prof Fees	Event speakers CR compost education centre	500	
387 - Other Prof Fees	Illegal dumping plan (Bylaw and program)	15,000	
387 - Other Prof Fees	Other engineering services allowance	80,000	
387 - Other Prof Fees	Topographic survey for landfills	15,000	
387 - Other Prof Fees	Website support	15,000	
			386,500
400 - Contracted Svcs Buildings/Lan	Allowance - recycling depot maintenance	12,000	
400 - Contracted Svcs Buildings/Lan	CFWD 2017 CVWMC provision for operations transitio	200,000	
400 - Contracted Svcs Buildings/Lan	CIWMC road maintenance	5,000	
400 - Contracted Svcs Buildings/Lan	CR Compost education centre	2,000	
400 - Contracted Svcs Buildings/Lan	CRWMC misc repairs (scale, fence, etc)	6,000	
400 - Contracted Svcs Buildings/Lan	CRWMC septic pump and haul	6,000	
400 - Contracted Svcs Buildings/Lan	CVWMC allowance - building facility upkeep	3,000	
400 - Contracted Svcs Buildings/Lan	CVWMC allowance - site work	5,075	
400 - Contracted Svcs Buildings/Lan	CVWMC building janitorial service	11,000	
400 - Contracted Svcs Buildings/Lan	CVWMC calcium - dust control	10,000	
400 - Contracted Svcs Buildings/Lan	CVWMC pest control contract	2,500	
400 - Contracted Svcs Buildings/Lan	CVWMC security - after hours and weekends contract	45,000	
400 - Contracted Svcs Buildings/Lan	CVWMC septic pump and haul service	5,125	
400 - Contracted Svcs Buildings/Lan	CVWMC site work - repair, maintenance and upkeep	12,200	

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2018 Budget
400 - Contracted Svcs Buildings/Lan	CVWMC site work - roadway repair, maintenance and	40,000	
400 - Contracted Svcs Buildings/Lan	HIWMC mtce of recycling building	6,000	
400 - Contracted Svcs Buildings/Lan	Security - CANEX open-shut gates	4,200	
			375,100
403 - Buildings Repairs & Mtce	CIWMC routine maintenance as required	3,000	
403 - Buildings Repairs & Mtce	CRWMC allowance for recycling depot changes and m	2,000	
403 - Buildings Repairs & Mtce	CRWMC general building maintenance and repairs as	2,000	
403 - Buildings Repairs & Mtce	CVWMC general building maintenance and repairs as	2,000	
403 - Buildings Repairs & Mtce	CVWMC plumbing/heating/lighting repairs	1,000	
			10,000
409 - Hydro	CIWMC hydro	1,989	
409 - Hydro	CRWMC Hydro to well/fire pump	8,435	
409 - Hydro	CVWMC hydro charges	9,270	
409 - Hydro	Zeballos hydro	122	
			19,816
410 - Carbon Offset			3,981
412 - Janitorial/Cleaning Supplies	CVWMC cleaning supplies/toilet paper/paper towels/		1,500
415 - Landscaping/Grounds Mtce	CRWMC MSE wall landscaping		4,000
421 - Rental/Lease Buildings	Headquarters Rd 1/2 storage locker rental	800	
421 - Rental/Lease Buildings	Recycling depot lease - Oyster River	3,650	
			4,450
430 - Water	CVWMC purchase of potable water		2,600
438 - Contract Svcs Equip/Mach	Allowance wood waste grinding	20,000	
438 - Contract Svcs Equip/Mach	Bin maintenance	20,000	
438 - Contract Svcs Equip/Mach	CIWMC maintenance of baler, skid steer, containers	2,650	
438 - Contract Svcs Equip/Mach	CIWMC site maintenance	3,200	
438 - Contract Svcs Equip/Mach	Cleanup - illegal dumping	20,000	
438 - Contract Svcs Equip/Mach	CVWMC 2 way radio - repair/maintenance service	3,050	
438 - Contract Svcs Equip/Mach	CVWMC allowance - waste compactors small equipme	25,000	
438 - Contract Svcs Equip/Mach	CVWMC maintenance contract for 2013 compactor Bo	20,000	
438 - Contract Svcs Equip/Mach	CVWMC maintenance contract for Volvo 70G end load	20,000	
438 - Contract Svcs Equip/Mach	CVWMC maintenance for gravel truck	3,000	
438 - Contract Svcs Equip/Mach	CVWMC maintenance for new D6 Dozer	12,000	
438 - Contract Svcs Equip/Mach	CVWMC maintenance for new excavator	9,000	
438 - Contract Svcs Equip/Mach	CVWMC maintenance for new Roll Off truck	8,000	
438 - Contract Svcs Equip/Mach	CVWMC Wheel loader CAT938K maintenance	12,000	
438 - Contract Svcs Equip/Mach	Gold River allowance for wood waste grinding	20,000	
438 - Contract Svcs Equip/Mach	Konica copier mtce - costs shared with other firs	552	
438 - Contract Svcs Equip/Mach	Tahsis - allowance for landfill equipment maintena	15,000	
438 - Contract Svcs Equip/Mach	Tahsis operational contract support	60,000	
438 - Contract Svcs Equip/Mach	Zeballos operational contract support	60,000	
			333,452
441 - Fuel/Lubricants - Mach/Equip	CIWMC diesel fuel for skid steer loader	650	
441 - Fuel/Lubricants - Mach/Equip	CIWMC hydraulic oil	150	
441 - Fuel/Lubricants - Mach/Equip	CIWMC lubricating oils and greases	75	
441 - Fuel/Lubricants - Mach/Equip	CVWMC coolant and antifreeze	1,000	
441 - Fuel/Lubricants - Mach/Equip	CVWMC allowance for small equipment fuel (gasoline	1,075	
441 - Fuel/Lubricants - Mach/Equip	CVWMC diesel exhaust fluid	4,000	
441 - Fuel/Lubricants - Mach/Equip	CVWMC diesel fuel (marked)	95,000	

Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2018 Budget
441 - Fuel/Lubricants - Mach/Equip	CVWMC grease and other lubricants	5,925	
			107,875
444 - Rental/Leases - Mach/Equip	Allowance for equipment requirements outside munic	6,000	
444 - Rental/Leases - Mach/Equip	CR Compost education centre -(wheelchair accessibl	2,000	
444 - Rental/Leases - Mach/Equip	CVWMC allowance - equipment rental as needed	5,000	
444 - Rental/Leases - Mach/Equip	CVWMC portable toilet service	2,500	
444 - Rental/Leases - Mach/Equip	CVWMC welding gas bottle rentals & charges	1,000	
444 - Rental/Leases - Mach/Equip	Education programs - rentals & leases	4,000	
444 - Rental/Leases - Mach/Equip	Xerox 775 copier shared with other first floor dep	1,701	
			22,201
447 - Repairs/Mtce Mach/Equip	Cell 1 LFG Maintenance Services	0	
447 - Repairs/Mtce Mach/Equip	Cell 1 pumps maintenance services	0	
447 - Repairs/Mtce Mach/Equip	CVWMC allowance - onsite maintenance parts and sup	20,000	
447 - Repairs/Mtce Mach/Equip	CVWMC D6 Dozer	4,000	
447 - Repairs/Mtce Mach/Equip	CVWMC excavator	4,000	
447 - Repairs/Mtce Mach/Equip	CVWMC front end loaders - onsite maintenance parts	4,000	
447 - Repairs/Mtce Mach/Equip	CVWMC landfill compactor - onsite parts and mainte	4,000	
447 - Repairs/Mtce Mach/Equip	CVWMC rail and dump trucks - onsite maintenance pa	6,500	
			42,500
458 - Fuel/Lubricants Vehicle	CVWMC fuel - facility service vehicles	3,175	
458 - Fuel/Lubricants Vehicle	Fuel - facility service vehicles	7,950	
			11,125
461 - Insurance/Licence Vehicle	2010 Ford Crewcab CK6749	1,343	
461 - Insurance/Licence Vehicle	2014 Nissan Pathfinder 740FVN	1,399	
461 - Insurance/Licence Vehicle	2015 Chev Silverado	1,857	
461 - Insurance/Licence Vehicle	CVWMC 1989 Freightliner FLD-12064 8815LR	593	
461 - Insurance/Licence Vehicle	CVWMC 2004 Toolcat (bobcat) 05914X	50	
461 - Insurance/Licence Vehicle	CVWMC 2007 Sterling Dump truck 8794LR	1,649	
461 - Insurance/Licence Vehicle	CVWMC 2008 Sterling Dump truck 5114LK 8796LR	924	
461 - Insurance/Licence Vehicle	CVWMC 2009 BigTex flatdeck trailer 49423C	239	
461 - Insurance/Licence Vehicle	CVWMC 2012 Volvo L70G wheeled loader	317	
461 - Insurance/Licence Vehicle	CVWMC 2014 GMC Sierra CH0107	1,063	
461 - Insurance/Licence Vehicle	CVWMC Allowance for vehicles/equipment	1,632	
461 - Insurance/Licence Vehicle	CVWMC new wheel loader	510	
461 - Insurance/Licence Vehicle	CVWMC Roll off truck (new 2017)	1,530	
			13,106
464 - Repairs & Mtce Vehicle	CVWMC allowance - facility vehicles service and re	3,500	
464 - Repairs & Mtce Vehicle	Global allowance - facility vehicles service and r	4,500	
			8,000
468 - Minor Capital	Allowance	100,000	
468 - Minor Capital	Cfwd 2015 CVWMC Quanset hut for loader and new e	25,000	
468 - Minor Capital	Cfwd 2015 improvements for wood waste, yard waste,	47,000	
468 - Minor Capital	Cfwd 2016 Recycle BC additional storage facilities	25,000	
468 - Minor Capital	cfwd 2017 Installation of 2 monitoring wells	35,000	
468 - Minor Capital	CFWD 2017 Quonset hut for mattresses	25,000	
468 - Minor Capital	Cfwd CRWMC HHW storage improvements	20,000	
468 - Minor Capital	Equipment building for backhoe	40,000	
468 - Minor Capital	Laptop and Desktop replacements	8,500	

Multiple Function Summary

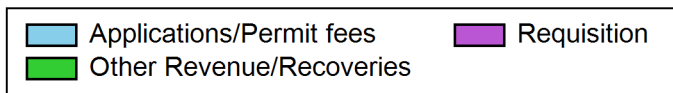
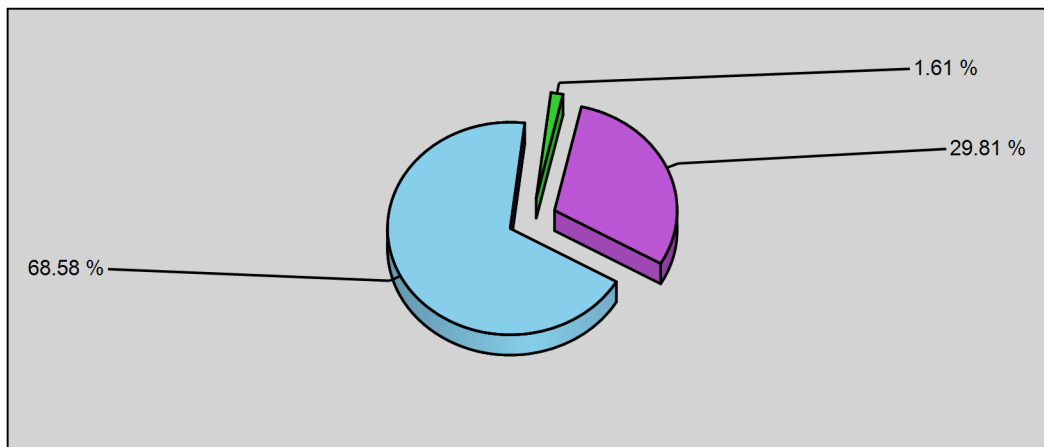
Function: 391 - Comox Strathcona Waste Management

Objects	Comments	Object Subtotals	2018 Budget
468 - Minor Capital	Recycle BC depot improvements	20,000	
468 - Minor Capital	Trench for communication system	20,000	
			365,500
		Total:	8,503,624
Personnel costs			
220 - Salaries & Wages		1,721,162	
220 - Salaries & Wages	BYOD	1,155	
220 - Salaries & Wages	EMPLOYEE BENEFITS OPERATING RESERVE	17,384	
220 - Salaries & Wages	OVERTIME PROVISION	15,000	
220 - Salaries & Wages	VACATION PROVISION COVERAGE-MNGMNT	340	
220 - Salaries & Wages	VACATION/SICK COVERAGE	1,875	
220 - Salaries & Wages	VEHICLE ALLOWANCE	600	
			1,757,516
221 - Directors Remuneration	Chair	1,050	
221 - Directors Remuneration	Regional Solid Waste (Board)	40,250	
221 - Directors Remuneration	Travel as per Bylaw	3,000	
			44,300
225 - Benefits			455,415
238 - WCB			36,319
		Total:	2,293,550
Contribution to reserve			
485 - Contr To Capital Works Reser	#830 Capital works reserve additional contribution	1,567,202	
485 - Contr To Capital Works Reser	#830 Capital works reserve annual contribution for	10,000	
485 - Contr To Capital Works Reser	#830 Capital works reserve contribution (annual mi	170,000	
			1,747,202
489 - Reserve Contr Other	#391 Future expenditure reserve	100,000	
489 - Reserve Contr Other	#893 Closure reserve	0	
			100,000
		Total:	1,847,202
Debt charges			
505 - Debt Charges-Principal	New debt 2019 - L/A Byl 351 \$22,717,281 @ 4% x 20	0	
505 - Debt Charges-Principal	New debt 2020 CR Closure - \$530,303 @ 4% x 20	0	
505 - Debt Charges-Principal	New debt 2021 CR Closure - \$6,212,121 @ 4% x 20	0	
			0
506 - Debt Charges-Interest	Byl 371 interim financing interest - CR Closure	8,125	
506 - Debt Charges-Interest	Byl 372 interim financing interest - CV closure	133,103	
506 - Debt Charges-Interest	Byl 373/405 interim financing interest - CV engine	241,152	
506 - Debt Charges-Interest	New debt 2019 - L/A Byl 351 \$22,717,281 @ 4% x 20	0	
506 - Debt Charges-Interest	New debt 2019 - L/A Byl 351 \$22,717281 @ 4% x 20 y	0	
506 - Debt Charges-Interest	New debt 2020 CR Closure - \$530,303 @ 4% x 20	0	
506 - Debt Charges-Interest	New debt 2021 CR Closure - \$6,212,121 @ 4% x 20 yr	0	
			382,380
		Total:	382,380
		Total Expenditures:	13,026,756
		Net Total:	389,706

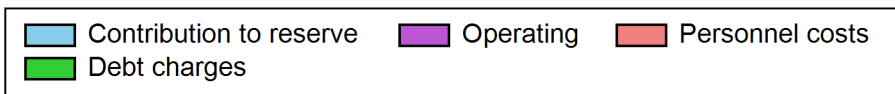
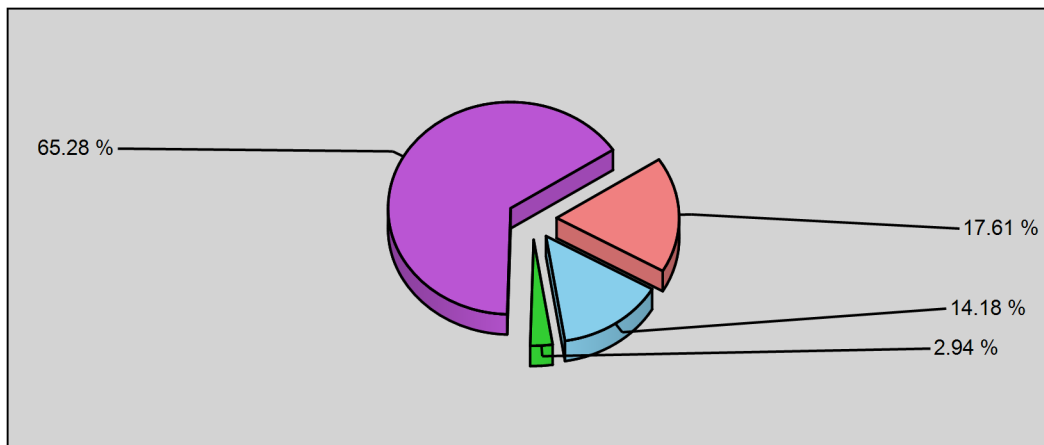
Multiple Function Summary

Function: 391 - Comox Strathcona Waste Management

Revenues



Expenses



Multiple Function Summary

Function: 392 - CSWM Post Landfill Closure

Previous Function: 392 - CSWM Post Landfill Closure

Budget Year: 2018

Function Type: 300 - Environmental Health Services

Accounting Reference:

Service: 391 - Comox Strathcona Waste Management

Approved: No

Stage: Finance Review

Manager:

Participants:

Comox Valley and Strathcona Regional Districts

Description:

Purpose:

The collection, removal and disposal of waste and noxious, offensive or unwholesome substances and the regulation, storage and management of municipal solid waste and recyclable material including the regulation of facilities and commercial vehicles used

Multiple Function Summary

Function: 392 - CSWM Post Landfill Closure

Changes to Function:

Object	Object Description	Changes	Percent Change	2017 Amount	2018 Amount
Expenditures					
220	Salaries & Wages	Increased	12.27 %	34,394	38,615
225	Benefits	Increased	4.14 %	10,174	10,595
238	WCB	Decreased	4.46 %	807	771
266	Deliveries/Transportation	New this year		0	500
276	Software Licence/Mtce	Unchanged	0.00 %	1,250	1,250
281	Materials & Supplies	Unchanged	0.00 %	1,500	1,500
293	Office Expenses	New this year		0	100
314	Telephone & Alarm Lines	Increased	2.18 %	367	375
319	Training/Development & Confere	New this year		0	600
320	Travel	New this year		0	600
378	Lab Analysis	New this year		0	1,000
400	Contracted Svcs Buildings/Land	Increased	2.50 %	20,000	20,500
409	Hydro	Increased	3.00 %	9,000	9,270
415	Landscaping/Grounds Mtce	Not used this year		4,000	0
438	Contract Svcs Equip/Mach	Increased	100.00 %	15,000	30,000
447	Repairs/Mtce Mach/Equip	New this year		0	5,000
458	Fuel/Lubricants Vehicle	New this year		0	1,250
461	Insurance/Licence Vehicle	New this year		0	800
Total Expenditures:				96,492	122,726

Multiple Function Summary

Function: 392 - CSWM Post Landfill Closure

5 Year Forecast:

	2018	2019	2020	2021	2022	
Expenditures						
220	Salaries & Wages	38,615	39,388	40,175	40,978	41,798
225	Benefits	10,595	10,808	11,024	11,245	11,470
238	WCB	771	786	803	819	834
266	Deliveries/Transportatio	500	500	500	500	500
276	Software Licence/Mtce	1,250	1,250	1,250	1,250	1,250
281	Materials & Supplies	1,500	5,500	5,500	5,500	5,500
293	Office Expenses	100	100	100	100	100
314	Telephone & Alarm Line	375	382	389	397	405
319	Training/Development &	600	600	600	600	60
320	Travel	600	600	650	650	700
378	Lab Analysis	1,000	1,000	1,000	1,000	1,000
400	Contracted Svcs Buildin	20,500	20,500	20,500	21,000	21,000
409	Hydro	9,270	9,540	9,810	10,080	10,282
438	Contract Svcs Equip/Ma	30,000	30,000	30,000	30,000	30,000
447	Repairs/Mtce Mach/Equi	5,000	5,000	15,000	5,000	12,000
458	Fuel/Lubricants Vehicle	1,250	1,250	1,300	1,350	1,400
461	Insurance/Licence Vehi	800	800	800	800	800
Total Expenses		122,726	128,004	139,401	131,269	139,099
% Increase: Expenses			4.30%	8.90%	(5.83%)	5.96%
Net Total		(122,726)	(128,004)	(139,401)	(131,269)	(139,099)

Multiple Function Summary

Function: 392 - CSWM Post Landfill Closure

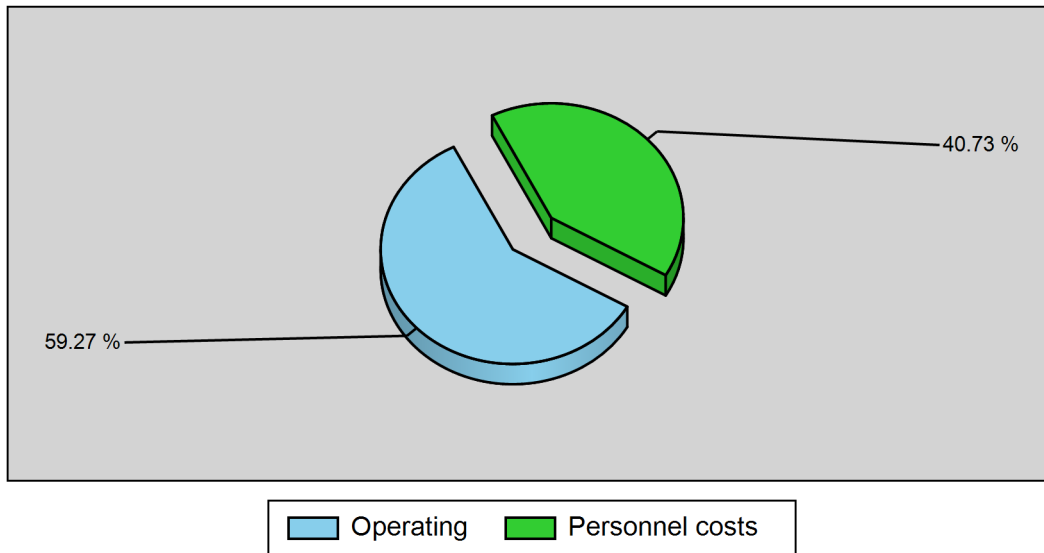
2018 Budget Detailed:

Objects	Comments	Object Subtotals	2018 Budget
Expenditures			
Personnel costs			
220 - Salaries & Wages		36,537	
220 - Salaries & Wages	CERTIFICATION UPGRADES	1,696	
220 - Salaries & Wages	EMPLOYEE BENEFITS OPERATING RESERVE	382	
			38,615
225 - Benefits			10,595
238 - WCB			771
		Total:	49,981
Operating			
266 - Deliveries/Transportation	Deliveries for flare station		500
276 - Software Licence/Mtce	Landfill gas flare station - OSI software annual m	1,000	
276 - Software Licence/Mtce	Landfill gas flare station - Westburne Rockwell an	250	
			1,250
281 - Materials & Supplies	CVWMC LFG materials	1,500	
281 - Materials & Supplies	Phase 2 closure maintenance materials	0	
			1,500
293 - Office Expenses	Stationery supplies		100
314 - Telephone & Alarm Lines	CVWMC Rogers wireless 204-0380 flare building		375
319 - Training/Development & Confe	Training/certification for flare		600
320 - Travel	Travel for training		600
378 - Lab Analysis	Lab test for gas		1,000
400 - Contracted Svcs Buildings/Lan	Building Maintenance	500	
400 - Contracted Svcs Buildings/Lan	CVWMC leachate hauling (new service for LFG collec	20,000	
			20,500
409 - Hydro	Hydro - landfill gas flare station		9,270
438 - Contract Svcs Equip/Mach	Cortes Maintenance	5,000	
438 - Contract Svcs Equip/Mach	CVWMC Phase 1 post closure equipment maintenance	15,000	
438 - Contract Svcs Equip/Mach	Flare equipment calibration	5,000	
438 - Contract Svcs Equip/Mach	Sayward Maintenance	5,000	
			30,000
447 - Repairs/Mtce Mach/Equip	Parts for repairs of the flare	5,000	
447 - Repairs/Mtce Mach/Equip	Phase 1 LFG maintenance services	0	
447 - Repairs/Mtce Mach/Equip	Phase 2 LFG maintenance services	0	
			5,000
458 - Fuel/Lubricants Vehicle	Fuel		1,250
461 - Insurance/Licence Vehicle	50% for the flare/leachate service truck		800
		Total:	72,745
		Total Expenditures:	122,726
		Net Total:	(122,726)

Multiple Function Summary

Function: 392 - CSWM Post Landfill Closure

Expenses



Multiple Function Summary

Function: 393 - Leachate Treatment Plant

Previous Function:

Function Type: 300 - Environmental
Health Services

Service: 391 - Comox Strathcona
Waste Management

Stage: Finance Review

Budget Year: 2018

Accounting Reference:

Approved: No

Manager:

Participants:

Comox Valley and Strathcona Regional Districts

Description:

Purpose:

The collection, removal, and disposal of waste and noxious, offensive or unwholesome substances and the regulation, storage and management of municipal solid waste and recyclable material including the regulation of facilities and commercial vehicles used in relation to these matters.

Multiple Function Summary

Function: 393 - Leachate Treatment Plant

Changes to Function:

Object	Object Description	Changes	Percent Change	2017 Amount	2018 Amount
Expenditures					
220	Salaries & Wages	New this year		0	72,696
225	Benefits	New this year		0	18,163
238	WCB	New this year		0	1,321
266	Deliveries/Transportation	New this year		0	700
275	Permits/Licences	New this year		0	1,500
281	Materials & Supplies	New this year		0	85,000
305	Safety Equipment	New this year		0	1,500
314	Telephone & Alarm Lines	New this year		0	600
319	Training/Development & Confere	New this year		0	1,000
320	Travel	New this year		0	1,000
378	Lab Analysis	New this year		0	6,000
403	Buildings Repairs & Mtce	New this year		0	1,000
409	Hydro	New this year		0	20,000
412	Janitorial/Cleaning Supplies	New this year		0	500
430	Water	New this year		0	10,000
438	Contract Svcs Equip/Mach	New this year		0	10,000
441	Fuel/Lubricants - Mach/Equip	New this year		0	35,000
447	Repairs/Mtce Mach/Equip	New this year		0	1,000
Total Expenditures:				0	266,980

Multiple Function Summary

Function: 393 - Leachate Treatment Plant

5 Year Forecast:

		2018	2019	2020	2021	2022
Expenditures						
220	Salaries & Wages	72,696	74,069	75,472	76,901	78,358
225	Benefits	18,163	18,527	18,898	19,276	19,661
238	WCB	1,321	1,348	1,375	1,403	1,430
266	Deliveries/Transportatio	700	700	700	700	700
275	Permits/Licences	1,500	1,500	1,500	1,500	1,500
281	Materials & Supplies	85,000	85,000	87,777	87,777	89,000
305	Safety Equipment	1,500	1,500	1,500	1,500	1,500
314	Telephone & Alarm Line	600	600	600	600	600
319	Training/Development &	1,000	1,000	1,000	1,000	1,000
320	Travel	1,000	1,000	1,000	1,000	1,000
378	Lab Analysis	6,000	6,000	6,000	6,000	6,000
403	Buildings Repairs & Mtc	1,000	1,000	1,000	1,000	1,000
409	Hydro	20,000	20,000	23,000	23,000	25,000
412	Janitorial/Cleaning Supp	500	500	500	500	500
430	Water	10,000	10,000	12,000	12,000	14,000
438	Contract Svcs Equip/Ma	10,000	10,000	10,000	10,000	10,000
441	Fuel/Lubricants - Mach/	35,000	35,000	40,000	40,000	43,000
447	Repairs/Mtce Mach/Equi	1,000	3,000	5,000	7,000	10,000
Total Expenses		266,980	270,744	287,322	291,157	304,249
% Increase: Expenses			1.41%	6.12%	1.33%	4.50%
Net Total		(266,980)	(270,744)	(287,322)	(291,157)	(304,249)

Multiple Function Summary

Function: 393 - Leachate Treatment Plant

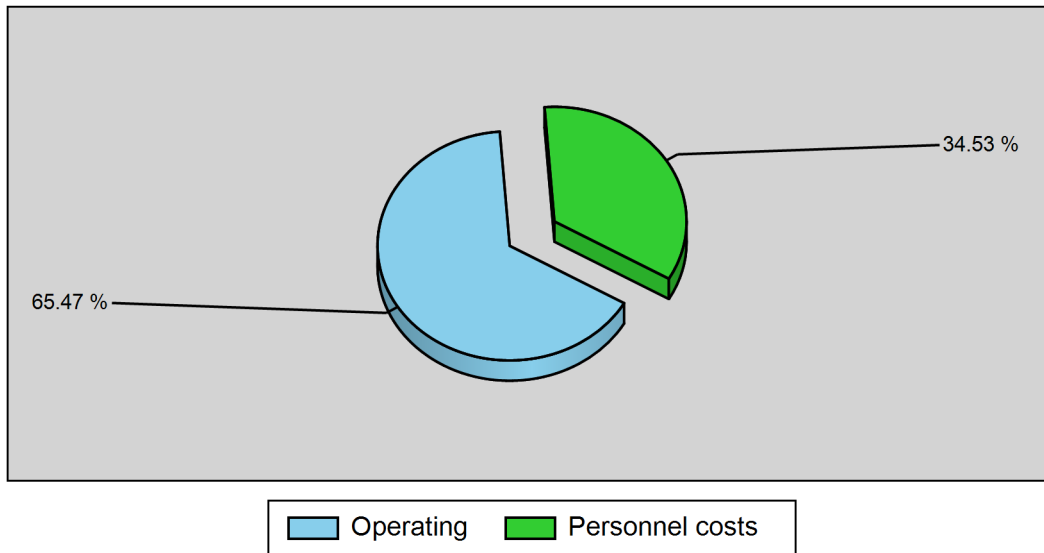
2018 Budget Detailed:

Objects	Comments	Object Subtotals	2018 Budget
Expenditures			
Personnel costs			
220 - Salaries & Wages		62,634	
220 - Salaries & Wages	EMPLOYEE BENEFITS OPERATING RESERVE	720	
220 - Salaries & Wages	OT ALLOWANCE	4,000	
220 - Salaries & Wages	STANDBY ALLOWANCE	5,342	
			72,696
225 - Benefits			18,163
238 - WCB			1,321
		Total:	92,180
Operating			
266 - Deliveries/Transportation	LTF Deliverables		700
275 - Permits/Licences	LTF permit renewal fees (EOCP facility, BC safety,		1,500
281 - Materials & Supplies	LTF Chemicals	75,000	
281 - Materials & Supplies	LTF Lab supplies	5,000	
281 - Materials & Supplies	LTF Miscellaneous	5,000	
			85,000
305 - Safety Equipment	LTF safety equipment		1,500
314 - Telephone & Alarm Lines	LTF alarms		600
319 - Training/Development & Confe	LTF Operator training		1,000
320 - Travel	LTF operator training travel		1,000
378 - Lab Analysis	LTF lab analysis		6,000
403 - Buildings Repairs & Mtce	LTF building maintenance		1,000
409 - Hydro	LTF hydro		20,000
412 - Janitorial/Cleaning Supplies	LTF janitorial		500
430 - Water	LTF water supply		10,000
438 - Contract Svcs Equip/Mach	LTF service equipment		10,000
441 - Fuel/Lubricants - Mach/Equip	LTF propane		35,000
447 - Repairs/Mtce Mach/Equip	LTF maintenance services		1,000
		Total:	174,800
		Total Expenditures:	266,980
		Net Total:	(266,980)

Multiple Function Summary

Function: 393 - Leachate Treatment Plant

Expenses



Multiple Function Summary

Function: 393 - Leachate Treatment Plant

Project Revenue and Expense by Object Category

Budget Year: 2018 Report Group: Object Category Object Type: Revenue & Expense Stage: <All> Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Revenue											
030R - Senior Govt Grants											
014 - Fed Govt Cond Transfers											
1049 - Regional composting facility		3,505,804	2,035,386	0	0	0	0	0	0	0	0
Total: 014 - Fed Govt Cond Transfers		3,505,804	2,035,386	0	0	0	0	0	0	0	0
Total: 030R - Senior Govt Grants		3,505,804	2,035,386	0	0	0	0	0	0	0	0
100R - Short Term Debt Proceeds											
140 - Short Term Debt Proceeds											
1048 - CVWMC Historical Landfill Closure		200,000	2,500,000	0	0	0	0	0	0	0	0
1050 - CVWMC new engineered landfill		520,108	0	0	0	880,000	0	0	0	0	0
1051 - CRWMC closure		750,000	200,000	0	0	126,263	0	0	0	0	0
Total: 140 - Short Term Debt Proceeds		1,470,108	2,700,000	0	0	1,006,263	0	0	0	0	0
Total: 100R - Short Term Debt Proceeds		1,470,108	2,700,000	0	0	1,006,263	0	0	0	0	0
120R - Long term debt proceeds											
142 - Long Term Debt Proceeds											
1048 - CVWMC Historical Landfill Closure		0	9,338,384	0	0	0	0	0	0	0	0
1050 - CVWMC new engineered landfill		0	12,419,301	0	0	0	0	0	0	0	0
1051 - CRWMC closure		0	959,596	530,303	6,212,121	0	0	0	0	0	0
Total: 142 - Long Term Debt Proceeds		0	22,717,281	530,303	6,212,121	0	0	0	0	0	0
Total: 120R - Long term debt proceeds		0	22,717,281	530,303	6,212,121	0	0	0	0	0	0
130R - Transfer from reserve											
145 - Transfer from Reserve											
1026 - Annual capital equipment		220,000	960,000	410,000	60,000	985,000	0	0	0	0	0
1029 - Annual provision for capital projects		200,000	0	0	0	0	0	0	0	0	0
1049 - Regional composting facility		1,924,196	1,114,614	0	0	0	0	0	0	0	0
1054 - Truck replacement		440,000	0	0	0	0	0	0	0	0	0
1060 - Vehicle capital purchase		65,000	0	30,000	70,000	0	0	0	0	0	0
1078 - Sayward closure		50,000	0	0	0	0	0	0	0	0	0
1079 - CVWMC drop off binwall extension		455,000	0	0	0	0	0	0	0	0	0
1084 - CVWMC water supply		475,000	0	0	0	0	0	0	0	0	0
1085 - Cortes closure		90,000	0	0	0	0	0	0	0	0	0
1121 - Annual IT Infrastructure		0	0	16,000	0	0	0	0	0	0	0

Project Revenue and Expense by Object Category

Budget Year: 2018 Report Group: Object Category Object Type: Revenue & Expense Stage: <All> Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
1122 - CVWMC New Engineered Landfill Progressive Closure		50,000	150,000	0	50,000	350,000	0	0	0	0	0
Total: 145 - Transfer from Reserve		3,969,196	2,224,614	456,000	180,000	1,335,000	0	0	0	0	0
Total: 130R - Transfer from reserve		3,969,196	2,224,614	456,000	180,000	1,335,000	0	0	0	0	0
Total Revenue		8,945,108	29,677,281	986,303	6,392,121	2,341,263	0	0	0	0	0

Project Revenue and Expense by Object Category

Budget Year: 2018 Report Group: Object Category Object Type: Revenue & Expense Stage: <All> Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Expense											
050 - Capital projects and equipment											
472 - Building Improvements											
1029 - Annual provision for capital projects		200,000	0	0	0	0	0	0	0	0	0
Total: 472 - Building Improvements		200,000	0	0	0	0	0	0	0	0	0
473 - It Infrastructure											
1121 - Annual IT Infrastructure		0	0	16,000	0	0	0	0	0	0	0
Total: 473 - It Infrastructure		0	0	16,000	0	0	0	0	0	0	0
474 - Water/Sewer/Solid Waste Infrastructure											
1049 - Regional composting facility		5,430,000	3,150,000	0	0	0	0	0	0	0	0
1050 - CVWMC new engineered landfill		520,108	0	0	0	880,000	0	0	0	0	0
1079 - CVWMC drop off binwall extension		455,000	0	0	0	0	0	0	0	0	0
1084 - CVWMC water supply		475,000	0	0	0	0	0	0	0	0	0
Total: 474 - Water/Sewer/Solid Waste Infrastructure		6,880,108	3,150,000	0	0	880,000	0	0	0	0	0
475 - Machinery & Equipment											
1026 - Annual capital equipment		220,000	960,000	410,000	60,000	985,000	0	0	0	0	0
Total: 475 - Machinery & Equipment		220,000	960,000	410,000	60,000	985,000	0	0	0	0	0
477 - Other											
1048 - CVWMC Historical Landfill Closure		200,000	2,500,000	0	0	0	0	0	0	0	0
1051 - CRWMC closure		750,000	200,000	525,000	6,150,000	125,000	0	0	0	0	0
1078 - Sayward closure		50,000	0	0	0	0	0	0	0	0	0
1085 - Cortes closure		90,000	0	0	0	0	0	0	0	0	0
1122 - CVWMC New Engineered Landfill Progressive Closure		50,000	150,000	0	50,000	350,000	0	0	0	0	0
Total: 477 - Other		1,140,000	2,850,000	525,000	6,200,000	475,000	0	0	0	0	0
478 - Vehicles											
1054 - Truck replacement		440,000	0	0	0	0	0	0	0	0	0
1060 - Vehicle capital purchase		65,000	0	30,000	70,000	0	0	0	0	0	0
Total: 478 - Vehicles		505,000	0	30,000	70,000	0	0	0	0	0	0
Total: 050 - Capital projects and equipment		8,945,108	6,960,000	981,000	6,330,000	2,340,000	0	0	0	0	0
090 - Debt charges											
498 - Mfa Issue Expense/Drf Deposits											
1048 - CVWMC Historical Landfill Closure		0	93,384	0	0	0	0	0	0	0	0
1050 - CVWMC new engineered landfill		0	124,193	0	0	0	0	0	0	0	0
1051 - CRWMC closure		0	9,596	5,303	62,121	1,263	0	0	0	0	0
Total: 498 - Mfa Issue Expense/Drf Deposits		0	227,173	5,303	62,121	1,263	0	0	0	0	0
504 - Short Term Debt Paydown											

Project Revenue and Expense by Object Category

Budget Year: 2018 Report Group: Object Category Object Type: Revenue & Expense Stage: <All> Function Type or Service: - 391 - Comox Strathcona Waste Management Object Category or Object: <All> Asset Category or Asset Type: <All> Fund Category or Fund: - General Revenue Fund

	Rank	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
1048 - CVWMC Historical Landfill Closure		0	9,245,000	0	0	0	0	0	0	0	0
1050 - CVWMC new engineered landfill		0	12,295,108	0	0	0	0	0	0	0	0
1051 - CRWMC closure		0	950,000	0	0	0	0	0	0	0	0
Total: 504 - Short Term Debt Paydown		0	22,490,108	0	0	0	0	0	0	0	0
Total: 090 - Debt charges		0	22,717,281	5,303	62,121	1,263	0	0	0	0	0
Total Expense		8,945,108	29,677,281	986,303	6,392,121	2,341,263	0	0	0	0	0

Budget Departmental by Class



Appendix C

From Category : 391 To Category : 393
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2014 Actual Value	2014 Budget Value	2015 Actual Value	2015 Budget Value	2016 Actual Value	2016 Budget Value	2017 Actual Value YTD	2017 Budget Value
1 --> GENERAL REVENUE FUND - CVRD									
391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT									
01-1-391-005	GIL FED GOVT	977	0	895	0	3,882	0	-598	0
01-1-391-009	GIL LOCAL GOVT	12,187	0	14,684	0	40,243	0	239	0
01-1-391-016	GRANT PROV GOVT CONDITIONAL	113	0	0	0	10,000	0	0	0
01-1-391-019	REQN ELECT/SPEC PROV GOVT	222,558	222,398	261,551	260,960	742,339	743,468	1,468,829	1,468,677
01-1-391-020	REQN MUNICIPAL	377,442	377,602	445,584	446,175	1,257,661	1,256,532	2,531,171	2,531,323
01-1-391-080	RETAIL SALES	129	0	0	0	0	0	0	0
01-1-391-117	TIPPING FEES	6,724,923	7,028,000	8,091,318	8,502,565	9,262,149	9,165,885	7,174,663	9,200,462
01-1-391-128	OTHER REVENUE	452	0	433	0	460	0	0	0
01-1-391-130	RECOVERIES-WAGES & BENEFITS	78	0	0	0	0	0	0	0
01-1-391-131	RECOVERIES - RECYCLE BC INCENTIVES	39,845	0	118,917	66,200	96,729	100,000	72,215	100,000
01-1-391-132	RECOVERIES - SCRAP	256,022	35,000	153,058	120,000	116,323	70,500	154,467	110,000
01-1-391-133	RECOVERIES - OTHER	16,315	2,000	17,122	0	61,766	0	51,657	0
01-1-391-135	RECOVERIES-OTHER FUNCTIONS	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
01-1-391-140	SHORT TERM DEBT PROCEEDS	222,790	375,000	1,220,910	2,094,745	0	0	0	0
01-1-391-150	SURPLUS PRIOR YEAR	0	0	257,423	257,422	2,107,557	2,107,557	2,764,097	2,764,096
01-1-391-151	FUNDS ALLOCATED FR PRIOR YEAR	0	34,600	0	0	0	0	0	0
COMOX STRATHCONA SOLID WASTE MANAGEMENT Total		7,879,831	8,080,600	10,587,894	11,754,067	13,705,110	13,449,942	14,222,739	16,180,558

OPERATING REVENUE Total		7,879,831	8,080,600	10,587,894	11,754,067	13,705,110	13,449,942	14,222,739	16,180,558
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391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT

01-2-391-200	SUPPORT SERVICES	305,826	305,826	373,783	373,783	489,513	489,513	521,041	521,041
01-2-391-212	GRANTS UNCOND LOCAL GOVT	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
01-2-391-213	GRANTS COND LOCAL GOVT	222,790	375,000	1,220,910	2,094,745	169,147	1,731,300	1,104,129	1,562,153
01-2-391-214	GRANTS COND LOCAL AGENCIES	31,107	12,000	15,370	12,000	17,004	12,000	12,959	12,000
01-2-391-216	MUNICIPAL CONTRACT	153,820	147,720	182,576	145,520	197,135	217,800	164,309	235,600
01-2-391-220	SALARIES & WAGES	1,226,082	1,264,473	1,332,363	1,384,457	1,370,696	1,444,239	1,209,344	1,578,101
01-2-391-221	DIRECTORS REMUNERATION	25,246	29,550	22,297	29,550	28,978	29,550	21,168	44,300
01-2-391-225	BENEFITS	257,983	317,223	313,349	373,884	329,173	395,249	295,914	433,225
01-2-391-231	BUSINESS USE AUTO PREMIUM	0	0	0	0	0	0	62	0
01-2-391-238	WCB	16,936	20,839	24,360	26,754	27,919	31,202	22,996	38,450
01-2-391-245	UNCOLLECTIBLE ACCOUNTS	2,236	0	752	0	910	0	146	0
01-2-391-246	BANK CHARGES	21,033	27,000	27,469	22,000	35,533	23,000	14,495	36,000
01-2-391-251	CASH OVERAGE/SHORTAGE	189	0	127	0	170	0	-96	0
01-2-391-257	CLOTHING/LAUNDERING	4,600	4,896	5,554	6,737	5,930	6,825	4,410	8,500
01-2-391-262	CONTRACTS - OPERATING	2,482,512	2,875,050	2,419,516	2,705,000	2,083,065	2,346,000	1,476,060	2,255,400
01-2-391-266	DELIVERIES/TRANSPORTATION	8,301	9,500	8,919	10,308	8,690	16,500	6,147	13,500
01-2-391-270	FREON REMOVAL	4,440	9,180	5,184	9,340	6,660	6,450	5,868	6,450

Budget Departmental by Class



From Category : 391 To Category : 393

Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2014	2014	2015	2015	2016	2016	2017	2017
		Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value	Actual Value YTD	Budget Value
01-2-391-276	SOFTWARE LICENCE/MAINTENANCE	7,368	4,500	2,590	6,000	1,940	14,050	6,284	14,025
01-2-391-281	MATERIALS & SUPPLIES	18,203	23,156	21,388	24,996	16,076	31,000	18,684	50,500
01-2-391-284	MEETING EXPENSE	9,066	10,724	4,082	12,150	7,526	10,150	3,915	10,150
01-2-391-293	OFFICE EXPENSES	10,540	13,000	6,618	14,162	5,986	16,600	8,566	17,900
01-2-391-296	POSTAGE	814	0	445	0	7	500	272	300
01-2-391-303	RECYCLING/DIVERSION INITIATIVES	282,801	282,509	454,170	664,947	1,076,397	1,345,349	629,857	1,161,449
01-2-391-305	SAFETY EQUIPMENT	1,825	5,000	1,909	5,250	3,374	4,300	902	4,300
01-2-391-311	SIGNS	9,932	11,500	6,948	11,500	5,352	26,500	2,003	16,500
01-2-391-314	TELEPHONE & ALARM LINES	14,877	13,780	12,497	13,853	13,151	14,689	8,765	11,822
01-2-391-316	TIPPING FEES	7,682	20,000	0	0	0	0	7,681	0
01-2-391-319	TRAINING/DEVELOPMENT & CONFERENCES	38,452	36,372	11,835	33,309	8,055	37,675	9,311	44,575
01-2-391-320	TRAVEL	22,566	33,300	19,932	37,241	19,507	34,700	13,142	34,700
01-2-391-335	ADVERTISING	43,896	95,000	36,804	72,500	31,264	70,000	20,683	35,000
01-2-391-340	DUES AND MEMBERSHIPS	7,576	12,349	8,577	12,808	7,300	10,900	5,992	10,400
01-2-391-347	LIBRARY/PUBLICATIONS	43	500	192	500	433	500	0	500
01-2-391-353	PUBLIC RELATIONS	511	895	2,078	924	1,837	1,000	861	1,000
01-2-391-354	EDUCATION PROGRAMS PUBLIC	1,887	3,000	947	3,000	7,694	5,000	3,200	5,000
01-2-391-366	ENGINEERING FEES	375,530	514,654	294,159	532,154	332,707	571,000	170,932	505,000
01-2-391-369	INSURANCE LIABILITY	5,579	5,786	6,181	6,182	5,912	6,182	5,816	6,291
01-2-391-372	INSURANCE PROPERTY	5,168	5,182	5,161	5,183	5,603	5,513	11,049	10,607
01-2-391-378	LAB ANALYSIS	0	0	0	0	0	0	0	6,000
01-2-391-381	LEGAL FEES	67,968	38,000	10,380	45,000	17,458	45,000	2,346	45,000
01-2-391-385	GIS SERVICES	325	1,900	439	3,800	325	3,800	0	3,800
01-2-391-387	OTHER PROF FEES	19,540	59,250	181,295	246,750	215,656	481,750	322,189	745,356
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE	89,100	66,872	140,962	160,528	130,438	187,475	110,506	465,200
01-2-391-403	BLDG REPAIRS & MTCE	776	8,000	1,889	8,000	302	10,000	77	10,000
01-2-391-409	HYDRO	9,266	15,746	10,461	16,717	12,202	20,440	9,810	34,238
01-2-391-410	CARBON OFFSET	7,155	7,155	7,488	7,488	4,889	4,889	0	3,981
01-2-391-412	JANITORIAL/CLEANING SUPPLIES	824	1,000	662	1,000	1,356	1,025	805	1,500
01-2-391-415	LANDSCAPING/GROUNDS MTCE	0	0	0	0	2,680	0	1,220	0
01-2-391-416	LANDFILL COVER	0	20,000	0	20,000	0	0	0	0
01-2-391-421	RENTAL/LEASE BUILDINGS	1,562	5,125	785	4,400	788	4,450	850	4,940
01-2-391-430	WATER	1,580	2,496	2,907	2,548	2,064	2,600	1,755	2,600
01-2-391-438	CONTRACT SVCS EQUIP/MACH	317,697	393,145	166,232	219,365	247,840	296,441	132,975	296,452
01-2-391-441	FUEL/LUBRICANTS - MACH/EQUIP	100,565	109,554	74,101	113,761	79,491	119,475	64,822	102,875
01-2-391-444	RENTAL/LEASES - MACH/EQUIP	6,334	26,138	9,301	32,178	3,858	38,001	2,876	32,201
01-2-391-447	REPAIRS/MTCE MACH/EQUIP	9,002	29,020	16,007	18,000	41,060	101,500	5,577	47,500
01-2-391-458	FUEL/LUBRICANTS VEHICLE	8,776	10,546	6,030	10,949	4,655	11,125	3,938	11,125
01-2-391-461	INSURANCE/LICENCE VEHICLE	11,208	11,665	11,616	14,337	12,671	13,191	9,813	11,350
01-2-391-464	REPAIRS & MTCE VEHICLE	2,249	6,222	5,356	7,284	1,747	8,020	3,968	8,000
01-2-391-468	MINOR CAPITAL	36,626	177,000	185,296	307,200	97,457	317,500	86,969	257,000
01-2-391-480	TSFR TO CAPITAL	801,276	46,652	153,138	684,022	238,581	785,647	0	0



Budget Departmental by Class

From Category : 391 To Category : 393

Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2014	2014	2015	2015	2016	2016	2017	2017
		Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value	Actual Value YTD	Budget Value
01-2-391-489	RESERVE CONTR OTHER	100,000	100,000	156,000	100,000	100,000	100,000	0	100,000
01-2-391-505	DEBT CHARGES-PRINCIPAL	0	45,000	72,715	456,815	1,370,985	1,370,985	0	0
01-2-391-506	DEBT CHARGES-INTEREST	31	10,000	15,117	220,190	73,588	158,392	157,474	373,572
MOX STRATHCONA SOLID WASTE MANAGEMENT Total		7,622,408	8,080,600	8,480,337	11,754,067	10,894,168	13,449,942	7,057,960	16,084,066
392 --> LANDFILL POST-CLOSURE CARE									
01-2-392-220	SALARIES & WAGES	0	0	0	0	17,255	0	12,336	34,394
01-2-392-225	BENEFITS	0	0	0	0	4,339	0	3,118	10,174
01-2-392-238	WCB	0	0	0	0	103	0	247	807
01-2-392-266	DELIVERIES/TRANSPORTATION	0	0	0	0	948	0	1,716	0
01-2-392-276	SOFTWARE LICENCE/MAINTENANCE	0	0	0	0	6,132	0	6,739	1,250
01-2-392-281	MATERIALS & SUPPLIES	0	0	0	0	991	0	882	1,500
01-2-392-314	TELEPHONE & ALARM LINES	0	0	0	0	2,310	0	1,169	367
01-2-392-319	TRANING/DEVELOPMENT & CONFERENCES	0	0	0	0	55	0	750	0
01-2-392-320	TRAVEL	0	0	0	0	0	0	400	0
01-2-392-387	OTHER PROF FEES	0	0	0	0	1,059	0	115	0
01-2-392-400	CONTRACTED SVCS BLDG/LAND MTCE	0	0	0	0	0	0	0	20,000
01-2-392-409	HYDRO	0	0	0	0	7,434	0	7,763	9,000
01-2-392-415	LANDSCAPING/GROUNDS MTCE	0	0	0	0	0	0	2,100	4,000
01-2-392-438	CONTRACT SVCS EQUIP/MACH	0	0	0	0	3,344	0	3,009	15,000
01-2-392-447	REPAIRS/MTCE MACH/EQUIP	0	0	0	0	2,876	0	4,456	0
LANDFILL POST-CLOSURE CARE Total		0	0	0	0	46,845	0	44,801	96,492
393 --> LEACHATE TREATMENT PLANT									
LEACHATE TREATMENT PLANT Total		0	0	0	0	0	0	0	0
OPERATING EXPENSES Total		7,622,408	8,080,600	8,480,337	11,754,067	10,941,013	13,449,942	7,102,761	16,180,558
OPERATING Surplus/(Deficit)		257,423	0	2,107,557	0	2,764,097	0	7,119,978	0
391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT									
01-5-391-014	FED GOVT COND TSFRS	0	0	0	0	0	0	0	220,000
01-5-391-128	OTHER REVENUE	0	0	11,134	0	0	0	0	0
01-5-391-139	SALE OF FIXED ASSETS	23,519	0	9,000	0	6,000	0	53,500	0
01-5-391-140	SHORT TERM DEBT PROCEEDS	0	0	4,925,000	0	7,895,000	11,580,000	2,000,000	11,142,292
01-5-391-142	LONG TERM DEBT PROCEEDS	0	0	0	9,390,244	0	0	0	0
01-5-391-145	TRANSFER FR RESERVE	4,566,013	6,446,775	164,771	1,068,178	51,228	3,447,853	0	2,592,000
01-5-391-147	TRANSFERS OTHER	33,022	0	0	0	0	0	0	0
01-5-391-148	TRANSFER FR OPERATING FUND	801,276	46,652	153,138	684,022	238,581	785,647	0	0
01-5-391-150	UNEXPENDED PRIOR YEAR	0	0	0	0	0	0	472,708	472,708



Budget Departmental by Class

From Category : 391 To Category : 393

Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2014	2014	2015	2015	2016	2016	2017	2017
		Actual Value	Budget Value	Actual Value	Budget Value	Actual Value	Budget Value	Actual Value YTD	Budget Value
MOX STRATHCONA SOLID WASTE MANAGEMENT Total		5,423,830	6,493,427	5,263,043	11,142,444	8,190,808	15,813,500	2,526,208	14,427,000
CAPITAL REVENUE SOURCES Total		5,423,830	6,493,427	5,263,043	11,142,444	8,190,808	15,813,500	2,526,208	14,427,000
391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT									
01-6-391-469	LAND	0	0	0	400,000	0	0	0	0
01-6-391-471	BUILDING	0	0	0	120,000	0	110,000	0	0
01-6-391-473	IT INFRASTRUCTURE	0	0	0	0	0	0	40,745	0
01-6-391-474	SOLID WASTE INFRASTRUCTURE	33,022	6,334,677	53,500	10,214,200	95,916	14,815,000	7,427,902	12,334,000
01-6-391-475	MACHINERY & EQUIPMENT	141,043	98,750	5,981	85,000	53,143	888,500	1,254,856	1,543,000
01-6-391-477	LANDFILL CLOSURES	0	0	5,091,556	0	1,478,832	0	28,163	515,000
01-6-391-478	VEHICLES	56,900	60,000	31,947	173,000	0	0	34,228	35,000
01-6-391-479	WORK IN PROGRESS	5,192,865	0	80,058	0	6,090,210	0	0	0
01-6-391-498	MFA ISSUE EXPENSE/DRF DEPOSITS	0	0	0	150,244	0	0	0	0
MOX STRATHCONA SOLID WASTE MANAGEMENT Total		5,423,830	6,493,427	5,263,043	11,142,444	7,718,100	15,813,500	8,785,893	14,427,000
CAPITAL EXPENDITURES Total		5,423,830	6,493,427	5,263,043	11,142,444	7,718,100	15,813,500	8,785,893	14,427,000
CAPITAL Surplus/(Deficit)		0	0	0	0	472,708	0	-6,259,685	0
GENERAL REVENUE FUND - CVRD Total		257,423	0	2,107,557	0	3,236,805	0	860,293	0
Report Total -->		257,423	0	2,107,557	0	3,236,805	0	860,293	0



Budget Departmental by Class

From Category : 391 To Category : 393
 Account Code : ??-?-???-??? To : ??-?-???-???

Account Code	Account Description	2014 Actual Value	2014 Budget Value	2015 Actual Value	2015 Budget Value	2016 Actual Value	2016 Budget Value	2017 Actual Value YTD	2017 Budget Value
21 --> GENERAL RESERVE FUND - CVRD									
391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT									
21-1-391-120	INTEREST ON INVESTMENTS	12,171	0	12,401	0	10,955	0	0	0
21-1-391-148	GEN FUND BUDGET CONTR	100,000	0	156,000	0	1,600,000	0	0	0
COMOX STRATHCONA SOLID WASTE MANAGEMENT Total		112,171	0	168,401	0	1,610,955	0	0	0
OPERATING REVENUE Total		112,171	0	168,401	0	1,610,955	0	0	0
391 --> COMOX STRATHCONA SOLID WASTE MANAGEMENT									
COMOX STRATHCONA SOLID WASTE MANAGEMENT Total		0	0	0	0	0	0	0	0
OPERATING Surplus/(Deficit)		112,171	0	168,401	0	1,610,955	0	0	0
GENERAL RESERVE FUND - CVRD Total		112,171	0	168,401	0	1,610,955	0	0	0
Report Total -->		112,171	0	168,401	0	1,610,955	0	0	0

Subject: Comox Strathcona Waste Management Regional Solid Waste Service Financial Planning Policy	
Branch: Executive Management Branch	
Department: Financial Services	Policy Reference: 1700-00

Purpose

To establish a policy that guides the financial planning process and financial decision making for the Comox Strathcona waste management service.

Scope

This policy provides a framework for the development, communication and approval process of the Comox Strathcona waste management service financial plan. The policy also guides the overall fiscal planning and management of the Comox Strathcona waste management service.

Statement of purpose

The Comox Strathcona waste management (CSWM) service is a function of the Comox Valley Regional District (CVRD). The service is responsible for two regional waste management centres that serve Campbell River and the Comox Valley, as well as a range of transfer stations and smaller waste-handling and recycling facilities for the electoral areas of the Comox Valley and the Strathcona regional districts.

Guiding principles

The financial plan for the CSWM service:

- a) incorporates the guiding principles of the Comox Strathcona solid waste management plan. The Regional Solid Waste Management Plan provides the authority for the implementation of the regional solid waste financial plan and will contain all of the guiding principles for the provision of the service.
- b) considers the relevant policies as outlined in the CVRD regional growth strategy, the Comox Valley sustainability strategy and electoral area and member municipality official community plans
- c) balances resources to meet regional priorities in managing solid waste
- d) provides financial information that enables the board to make informed decisions
- e) follows life cycle costing principles in budgeting for capital reserve contributions, asset replacement and asset maintenance costs.
- f) builds trust through ongoing respect of the work performed by board members and staff

Policy statement

1. Balanced budget
The financial plan for the service must be balanced with revenues available to cover planned expenditures.
2. Five year plan
The financial plan is a five year plan as per section 815(3) of the *Local Government Act*.

3. Legal obligations

As a service of a Comox Valley Regional District, the financial plan is prepared in compliance with the relevant sections of the *Local Government Act*.

4. Strategic and Regulatory Alignment / Compliance

The BC Ministry of Environment requires regional districts to complete and comply with a solid waste management plan. The financial plan reflects the strategic direction and the regulatory requirements of the Comox Strathcona Solid Waste Management plan as well as the requirements set out by the Environmental Protection Division of the BC Ministry of Environment.

5. Timeline and Schedule

The financial plan is presented to the CSWM board as per the following schedule:

Budget Type	Timeline	Time Period	Content ¹
Preliminary (1yr)	By December of the current budget year	1 year	<ul style="list-style-type: none"> Budget Summary & Details Previous 4 years of comparative actual figures
Proposed (5 year)	January/February of new budget year	5 years	<ul style="list-style-type: none"> Budget Summary & Details
Recommended	February/March of new budget year	5 years	<ul style="list-style-type: none"> Budget Summary & Details
Adopted	March of new budget year	5 years	<ul style="list-style-type: none"> Budget Summary

¹ Budget details maybe provided in-camera pursuant to Section 90 of the *Community Charter*.

The five year financial plan is required to be adopted by March 31st as per section 815(1) of the *Local Government Act*.

6. Presentation of the Financial Plan

- a) The financial plan is provided to the CSWM board in open session.
- b) The five year proposed financial plan includes budget details. See appendix A for a sample of the financial plan format.
- c) Financial plan materials include actual audited expenditures for the previous four years prior to the year being budgeted. See appendix B for a sample of the financial plan format.
- d) The financial plan is presented in a format that enables the board to make informed decisions.
- e) This financial planning policy will be presented to the board for information purposes at the beginning of each annual financial planning cycle.

7. Public Access – publication of details

As per 816(1) of the *Local Government Act*, “a board must undertake a process of public consultation regarding the proposed financial plan before it is adopted.” Financial plans are presented in open session

and financial plan summaries are posted on the CVRD website throughout the proposed, recommended and adopted stages.

8. Approvals

This policy recognizes the Comox Strathcona Waste Management board as the governance body for the Comox Strathcona waste management service. The approval of the CSWM service five year financial plan and any amendments required during the budget year are the responsibility of the CSWM board. The CSWM service financial plan is included in the CVRD financial plan bylaw that is adopted by the CVRD board prior to March 31st in each year.

The CVRD board shall only make changes of an administrative nature, such as a mathematical correction, subsequent to any budget approvals by the CSWM board.

Approval History

Policy adopted:	November 3, 2011
Policy amended:	

Appendix A – Sample of budget report with proposed budget details

Appendix B – Sample of previous four years of comparative actual figures

Budget Departmental by Class



APPENDIX 'A'

From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Budget Detail : Proposed Budget
 Year : 2012

Account Code	Account Description	2011 Actual Value	2011 Budget Value	2012 Proposed Budget	2013 Financial Plan	2014 Financial Plan	2015 Financial Plan	2016 Financial Plan
1 --> GENERAL REVENUE FUND - CVRD								
391 --> REGIONAL SOLID WASTE								
01-1-391-016	GRANT PROV GOVT COND	4,844	4,845	0	0	0	0	0
01-1-391-022	COND TSFRS - LOCAL GOVT OTHER	4,500	4,500	4,500	4,500	4,500	4,500	4,500
01-1-391-080	RETAIL SALES	46,615	10,000	10,000	10,000	10,000	10,000	10,000
01-1-391-117	TIPPING FEES	2,621,623	4,435,000	5,860,500	6,504,300	7,159,700	7,826,700	7,902,100
01-1-391-132	RECOVERIES - SCRAP	64,518	50,000	35,000	35,000	35,000	35,000	35,000
01-1-391-133	RECOVERIES OTHER	2,023	2,000	2,000	2,000	2,000	2,000	2,000
01-1-391-135	RECOVERIES-OTHER FUNCTIONS	6,000	6,000	6,000	6,000	6,000	6,000	6,000
01-1-391-150	SURPLUS PRIOR YEAR	2,474,396	2,474,396	60,000	0	0	0	0
01-1-391-151	FUNDS ALLOCATED FROM PRIOR YEAR	0	0	0	0	0	505,184	0
REGIONAL SOLID WASTE Total		5,224,521	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
OPERATING REVENUE Total		5,224,521	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
391 --> REGIONAL SOLID WASTE								
01-2-391-200	SUPPORT SERVICES	137,233	137,233	139,979	142,722	145,468	148,211	150,957
01-2-391-210	GRANT - OPERATIONAL	0	0	154,000	154,000	154,000	154,000	154,000
01-2-391-214	GRANTS - COND LOCAL AGENCIES	3,216	12,000	12,000	12,000	12,000	12,000	12,000
01-2-391-216	MUNICIPAL CONTRACT	28,947	119,560	148,960	148,960	148,960	148,960	148,960
01-2-391-220	SALARIES & WAGES	497,786	1,026,739	1,075,186	1,104,912	1,125,325	1,147,832	1,170,338
01-2-391-221	DIRECTORS REMUNERATION	17,346	29,350	29,350	29,350	29,350	29,350	29,350
01-2-391-225	BENEFITS	102,983	255,937	268,273	275,663	280,738	285,358	289,978
01-2-391-238	WCB	5,914	12,318	12,888	13,233	13,470	13,716	14,048
01-2-391-245	UNCOLLECTIBLE ACCOUNTS	171	0	0	0	0	0	0
01-2-391-246	BANK CHARGES	6,862	27,000	27,000	27,000	27,000	27,000	27,000
01-2-391-251	CASH OVRAGE/SHORTAGE	210	0	0	0	0	0	0
01-2-391-257	CLOTHING/LAUNDERING	1,792	2,100	2,100	2,100	2,100	2,100	2,100
01-2-391-262	CONTRACTS - OPERATING	1,007,006	1,700,000	2,060,660	1,900,903	1,900,903	1,900,903	1,900,903
01-2-391-266	DELIVERIES/TRANSPORTATION	4,359	8,100	8,100	8,100	8,100	8,100	8,100
01-2-391-270	FREON REMOVAL	8,764	20,250	20,250	20,250	20,250	20,250	20,250
01-2-391-275	PERMITS/LICENSES	663	600	600	600	600	600	600
01-2-391-281	MATERIALS & SUPPLIES	14,670	23,000	23,000	23,000	23,000	23,000	23,000
01-2-391-284	MEETING EXPENSE	5,760	10,600	10,600	10,600	10,600	10,600	10,600
01-2-391-293	OFFICE EXPENSES	4,986	12,000	11,500	11,500	11,500	11,500	11,500
01-2-391-303	RECYCLING INITIATIVES	17,566	309,500	250,400	159,500	159,500	159,500	159,500
01-2-391-305	SAFETY EQUIPMENT	1,895	3,000	3,000	3,000	3,000	3,000	3,000
01-2-391-311	SIGNS	1,514	12,000	12,000	12,000	12,000	12,000	12,000
01-2-391-314	TELEPHONE & ALARM LINES	6,354	12,047	12,289	12,526	12,768	13,011	13,011
01-2-391-319	TRAINING/DEVELOPMENT & CONFERENCES	1,764	14,825	14,775	14,775	14,775	14,775	14,775
01-2-391-320	TRAVEL	18,082	40,000	30,000	30,000	30,000	30,000	30,000

Budget Departmental by Class



From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Budget Detail : Proposed Budget
 Year : 2012

Account Code	Account Description	2011 Actual Value	2011 Budget Value	2012 Proposed Budget	2013 Financial Plan	2014 Financial Plan	2015 Financial Plan	2016 Financial Plan
01-2-391-330	MERCHANDISE FOR RESALE	40,884	10,000	10,000	10,000	10,000	10,000	10,000
01-2-391-335	ADVERTISING	92,301	125,000	138,000	138,000	138,000	138,000	138,000
01-2-391-340	DUES AND MEMBERSHIPS	5,382	5,920	5,870	5,870	5,870	5,870	5,870
01-2-391-347	LIBRARY/PUBLICATIONS	0	500	500	500	500	500	500
01-2-391-353	PUBLIC RELATIONS	803	4,000	2,812	2,812	2,812	2,812	2,812
01-2-391-354	EDUCATION PROGRAMS - PUBLIC	3,628	56,000	56,000	56,000	56,000	56,000	56,000
01-2-391-366	ENGINEERING FEES	224,560	627,547	400,000	400,000	400,000	400,000	400,000
01-2-391-369	INSURANCE LIABILITY	6,577	10,789	11,005	11,220	11,437	11,652	15,499
01-2-391-372	INSURANCE PROPERTY	2,435	3,000	3,060	3,120	3,180	3,240	3,300
01-2-391-381	LEGAL FEES	3,244	10,000	25,000	25,000	25,000	25,000	25,000
01-2-391-387	OTHER PROF FEES	138,456	134,687	54,000	44,000	54,000	54,000	54,000
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE	8,380	42,800	42,800	42,800	20,500	20,500	20,500
01-2-391-403	BLDG REPAIRS & MTCE	29,101	32,000	7,000	7,000	7,000	7,000	7,000
01-2-391-406	HEATING	291	1,200	0	0	0	0	0
01-2-391-409	HYDRO	4,497	9,000	9,901	10,800	10,800	10,800	10,800
01-2-391-412	JANITORIAL/CLEANING SUPPLIES	3,362	6,000	6,000	6,000	6,000	6,000	6,000
01-2-391-416	LANDFILL COVER	0	0	20,000	20,000	20,000	20,000	20,000
01-2-391-421	RENTAL/LEASE BUILDINGS	1,486	1,500	1,500	1,500	1,500	1,500	1,500
01-2-391-430	WATER	1,014	2,400	2,400	2,400	2,400	2,400	2,400
01-2-391-438	CONTRACT SVCS EQUIP/MACH	117,297	173,500	173,500	173,500	173,500	173,500	173,500
01-2-391-441	FUEL & LUBRICANTS - EQUIP/MACH	69,794	101,000	102,300	102,300	102,300	102,300	102,300
01-2-391-444	RENTAL/LEASES - MACH/EQUIP	56,777	130,143	104,371	104,371	104,371	104,371	104,371
01-2-391-447	REPAIRS/MTCE - MACH/EQUIP	27,151	81,000	90,220	90,220	90,220	90,220	90,220
01-2-391-458	FUEL & LUBRICANTS - VEHICLES	5,158	9,000	7,850	7,850	7,850	7,850	7,850
01-2-391-461	INSURANCE/LICENSE - VEHICLE	7,056	8,032	8,193	8,354	8,514	8,676	8,676
01-2-391-464	REPAIRS & MTCE - VEHICLE	2,301	4,100	4,100	4,100	4,100	4,100	4,100
01-2-391-468	MINOR CAPITAL	6,207	45,000	5,000	5,000	5,000	5,000	5,000
01-2-391-480	TRANSFER TO CAPITAL	0	1,138,500	324,707	1,127,388	1,579,291	2,384,618	0
01-2-391-485	RESERVE CONTR - CAPITAL WORKS/MACH/EQUIP	0	390,964	0	0	0	0	1,799,829
01-2-391-495	TRANSFER OTHER FUNCTIONS	35,000	35,000	35,000	35,000	35,000	35,000	35,000
01-2-391-505	DEBT CHARGES-PRINCIPAL	0	0	0	0	0	110,062	230,956
01-2-391-506	DEBT CHARGES-INTEREST	0	0	0	0	186,646	412,646	412,646
REGIONAL SOLID WASTE Total		2,788,987	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
OPERATING EXPENSES Total		2,788,987	6,986,741	5,978,000	6,561,800	7,217,200	8,389,384	7,959,600
OPERATING Surplus/(Deficit)		2,435,535	0	0	0	0	0	0

391 --> REGIONAL SOLID WASTE

01-5-391-133	RECOVERIES - OTHER	1,200	0	0	0	0	0	0
01-5-391-142	LONG TERM DEBT PROCEEDS	0	0	0	0	3,277,439	3,600,000	0
01-5-391-145	TRANSFER FR RESERVE	0	650,000	6,735,293	5,807,612	375,709	72,982	0
01-5-391-148	TRANSFER FR OPERATING FUND	0	1,138,500	324,707	1,127,388	1,579,291	2,384,618	0



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
1 -->	GENERAL REVENUE FUND - CVRD					
1 -->	OPERATING REVENUE					
391 -->	REGIONAL SOLID WASTE					
01-1-391-022	COND TSFRS - LOCAL GOVT OTHER					
6393	Portion of CIWMC contract tsfr from SRD #374	A	1.00	-4500.00	0.0000	-4,500
Total :	COND TSFRS - LOCAL GOVT OTHER					-4,500
01-1-391-080	RETAIL SALES					
6552	Composters	A	1.00	-10000.00	0.0000	-10,000
Total :	RETAIL SALES					-10,000
01-1-391-117	TIPPING FEES					
2418	Cortes Island - fridges/cars	A	1.00	-500.00	0.0000	-500
2418	General tipping fees at CR and CV Waste Mgmt centres - calculated on 2010 revenues less 10% decrease in 2011, plus 20% increase in fees	A	1.00	-5800000.00	0.0000	-5,800,000
2418	Clean Fill - Comox Valley & Campbell River	A	15000.00	-4.00	0.0000	-60,000
Total :	TIPPING FEES					-5,860,500
01-1-391-132	RECOVERIES - SCRAP					
208	Scrap metal recoveries - CVWMC	A	1.00	-35000.00	0.0000	-35,000
Total :	RECOVERIES - SCRAP					-35,000
01-1-391-133	RECOVERIES OTHER					
6089	Hazco phone recoveries	A	1.00	-2000.00	0.0000	-2,000
Total :	RECOVERIES OTHER					-2,000
01-1-391-135	RECOVERIES-OTHER FUNCTIONS					
6715	Recovery from Royston - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #366	A	1.00	-2000.00	0.0000	-2,000
6715	Recovery from Hornby Island Refuse - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #360	A	1.00	-2000.00	0.0000	-2,000
6715	Recovery from Denman Island Refuse - Transfer of time Manager of solid waste/branch assistant. Tsfr fr function #360	A	1.00	-2000.00	0.0000	-2,000
Total :	RECOVERIES-OTHER FUNCTIONS					-6,000
01-1-391-150	SURPLUS PRIOR YEAR					



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
216	Surplus (recycling initiatives)	A	1.00	-60000.00	0.0000	-60,000
Total :		SURPLUS PRIOR YEAR				-60,000
01-1-391-151	FUNDS ALLOCATED FROM PRIOR YEAR					
7066		A	1.00	0.00	0.0000	0
Total :		FUNDS ALLOCATED FROM PRIOR YEAR				0

Sample



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2 -->	OPERATING EXPENSES					
391 -->	REGIONAL SOLID WASTE					
01-2-391-200	SUPPORT SERVICES					
977	Support svcs	A	1.00	59260.98	0.0000	59,261
977	IS Support svcs	A	1.00	31140.60	0.0000	31,141
977	HR Support svcs	A	1.00	33482.52	0.0000	33,483
977	Rent	A	1.00	16093.56	0.0000	16,094
Total :	SUPPORT SERVICES					139,978
01-2-391-210	GRANT - OPERATIONAL					
7116	Host community road maintenance grant - Village of Cumberland (per board motion May 12/11)	A	1.00	103000.00	0.0000	103,000
7117	Host community road maintenance grant - City of Campbell River (per board motion May 12/11)	A	1.00	51000.00	0.0000	51,000
Total :	GRANT - OPERATIONAL					154,000
01-2-391-214	GRANTS - COND LOCAL AGENCIES					
978	Refund 50% tipping fees to Salvation Army - CV	A	1.00	4500.00	0.0000	4,500
978	Refund 50% tipping fees to Salvation Army - CR	A	1.00	4500.00	0.0000	4,500
978	Allowance for refund tipping fees to other approved entities	A	1.00	3000.00	0.0000	3,000
Total :	GRANTS - COND LOCAL AGENCIES					12,000
01-2-391-216	MUNICIPAL CONTRACT					
982	Service MMDD sites	A	12.00	500.00	0.0000	6,000
982	Process Recyclables	A	12.00	1600.00	0.0000	19,200
982	Transfer Station operation	A	12.00	3000.00	0.0000	36,000
982	Utility charge	A	12.00	25.00	0.0000	300
982	Administration fee levied by Village	A	12.00	485.00	0.0000	5,820
982	Allowance for extra work	A	1.00	17140.00	0.0000	17,140
983	Contract with Village of Tahsis for operation of landfill	A	1.00	5250.00	0.0000	5,250
983	Contract with Village of Tahsis for operation of recycling	A	1.00	9500.00	0.0000	9,500
983	Allowance as needed	A	1.00	2500.00	0.0000	2,500
983	Ditch maintenance	A	1.00	10000.00	0.0000	10,000
983	Clean up and additional cover material	A	1.00	5000.00	0.0000	5,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
984	Contract with Village of Zeballos for operation of landfill	A	1.00	5250.00	0.0000	5,250
984	Contract with Village of Zeballos for operation of recycling	A	1.00	9500.00	0.0000	9,500
984	Allowance as needed	A	1.00	2500.00	0.0000	2,500
984	Ditch maintenance	A	1.00	10000.00	0.0000	10,000
984	Clean up and additional cover material	A	1.00	5000.00	0.0000	5,000
Total : MUNICIPAL CONTRACT						148,960
01-2-391-220	SALARIES & WAGES					
986	Landfill Operators-5 positions @ 2080 hrs	A	10400.00	27.44	0.0000	285,376
986	Casuals - Operator 1	A	4160.00	24.70	0.1600	119,192
986	Allowance for OT/Stat pay	A	1.00	25000.00	0.0000	25,000
986	Landfill Operator I	A	2080.00	24.70	0.0000	51,376
986	vac/sck accrual as per PSAB requirements	A	1.00	23960.00	0.0000	23,960
986	Landfill Attendant 1 position	A	2080.00	26.27	0.0000	54,642
986	Sr. Landfill Operator	A	2080.00	30.49	0.0000	63,419
5000	Management Salaries	A	1.00	62511.00	0.0000	62,511
985	Web Technician	A	42643.00	0.40	0.0000	17,057
985	Accrual	A	1.00	682.00	0.0000	682
987	Accrual allowance	A	1.00	5633.00	0.0000	5,633
987	Branch Assistant - CSB & PAIS	A	1.60	44954.00	0.0000	71,926
987	Admin. support	A	0.22	46911.00	0.0000	10,320
987	Engineering analyst	A	0.95	61662.00	0.0000	58,579
2750	Management Salaries	A	225512.00	1.00	0.0000	225,512
Total : SALARIES & WAGES						1,075,186
01-2-391-221	DIRECTORS REMUNERATION					
7045	Regional Solid Waste (Board)	A	10.00	2750.00	0.0000	27,500
7045	Chair	A	10.00	75.00	0.0000	750
7045	Travel as per Bylaw	A	55.00	20.00	0.0000	1,100
Total : DIRECTORS REMUNERATION						29,350
01-2-391-225	BENEFITS					
989	Benefits CVWMC	A	685476.00	0.26	0.0000	178,224
990	Benefits - CUPE Staff	A	164198.00	0.26	0.0000	42,691



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2751	Management Staff	A	225512.00		0.21 0.0000	47,358
Total : BENEFITS						268,273
01-2-391-238	WCB					
994	WCB premiums	A	685477.00		0.01 0.0000	7,952
2412	Global	A	164198.00		0.01 0.0000	1,905
2412	Contractors WCB	A	416.00		1.00 0.0000	416
2752	Management Staff	A	225512.00		0.01 0.0000	2,616
Total : WCB						12,888
01-2-391-246	BANK CHARGES					
2612	CVWMC Visa/MasterCard/Interac Charges	A	1.00	7000.00	0.0000	7,000
2613	CRWMC Visa/MasterCard/Interac Charges	A	1.00	6000.00	0.0000	6,000
4854	Visa/MasterCard/Interact Charges (account payments made through head office POS)	A	1.00	14000.00	0.0000	14,000
Total : BANK CHARGES						27,000
01-2-391-257	CLOTHING/LAUNDERING					
995	Safety boots	A	1.00	800.00	0.0000	800
995	Coveralls	A	1.00	500.00	0.0000	500
995	Gloves	A	1.00	100.00	0.0000	100
995	Rain gear	A	1.00	200.00	0.0000	200
995	allowance	A	1.00	500.00	0.0000	500
Total : CLOTHING/LAUNDERING						2,100
01-2-391-262	CONTRACTS - OPERATING					
7032	Bird control and spotter CVWMC (contract)	A	1.00	50000.00	0.0000	50,000
996	CR wmc - Operating contract with Berry & Vale- expires March 2014 (includes fuel surcharge)	A	1.00	683207.00	0.0000	683,207
996	Allowance for contract adjustments and misc work on site	A	12.00	3000.00	0.0000	36,000
996	Bird control const. and operations oversight CRWMC (contract)	A	1.00	50000.00	0.0000	50,000
6554	Transport SW to CRWMC (budget at 2011 level)	A	1.00	30000.00	0.0000	30,000
999	Cortes Isl wmc - 3rd year contract price (expired Oct 31/09 - renewal as per contract for 2 year extension)	A	1.00	75459.35	0.0000	75,459
999	Cortes Isl wmc - allowance for summer hours 3 hrs per week/16 weeks	A	16.00	239.80	0.0000	3,837



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
1001	Regional - Multi-material drop-off depot system contract. (16 single commodity sites/18 multi-commodity site Campbell River/Comox Valley/Quadra/Sayward Valley). contract expires	A	1.00	432000.00	0.0000	432,000
1001	Provision for the addition of a recycling depot in Union Bay	A	1.00	10000.00	0.0000	10,000
1001	Trucking: CR to CV	A	1.00	311757.00	0.0000	311,757
1001	Organic diversion (interim)	A	1.00	200000.00	0.0000	200,000
1001	Bird control at waste management centres	A	1.00	20000.00	0.0000	20,000
4695	3Rs Education contractors	A	2.00	30000.00	0.0000	60,000
4695	ICI Business Outreach contracts	A	2.00	8000.00	0.0000	16,000
4695	Survey on 3Rs effectiveness	A	1.00	5000.00	0.0000	5,000
4696	CV Compost Site Educator Contract	A	1.00	35000.00	0.0000	35,000
4696	CR Compost Site Educator Contract	A	1.00	35000.00	0.0000	35,000
4696	Event speakers	A	6.00	400.00	0.0000	2,400
4696	allowance	A	1.00	5000.00	0.0000	5,000
Total :		CONTRACTS - OPERATING				2,060,660
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01-2-391-266	DELIVERIES/TRANSPORTATION					
1008	FAS Courier svcs CVWMC 12 x 440+4%	A	1.00	5500.00	0.0000	5,500
1008	General freight & deliveries	A	1.00	500.00	0.0000	500
2713	Transportation and Deliveries CR Waste Mgmt Centre	A	1.00	300.00	0.0000	300
1009	Delivery Charges Cortes Island Waste Mgmt Centre	A	1.00	500.00	0.0000	500
1010	Allocation for freight, courier and deliveries	A	1.00	800.00	0.0000	800
4698	General deliveries compost education	A	1.00	500.00	0.0000	500
Total :		DELIVERIES/TRANSPORTATION				8,100
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01-2-391-270	FREON REMOVAL					
2399	Comox Valley waste management centre	A	600.00	15.00	0.0000	9,000
2399	Campbell River waste management centre	A	450.00	15.00	0.0000	6,750
2399	Cortes Island waste management centre	A	200.00	15.00	0.0000	3,000
2399	Gold River waste management centre	A	100.00	15.00	0.0000	1,500
Total :		FREON REMOVAL				20,250
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01-2-391-275	PERMITS/LICENSES					
2928	DRIVERS LICENSE MEDICALS	A	1.00	300.00	0.0000	300



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2928	TWO WAY RADIO LICENSE FEES	A	1.00	300.00	0.0000	300
Total :		PERMITS/LICENSES				600
01-2-391-281	MATERIALS & SUPPLIES					
1013	MISCELLANEOUS CONSUMABLE MATERIALS AND SHOP SUPPLIES	A	1.00	10000.00	0.0000	10,000
1013	HAND AND POWER TOOLS	A	1.00	2500.00	0.0000	2,500
1014	SHRINK WRAP, BALER TWINE, BAGS ETC. INCLMISCELLANEOUS SUPPLIES FOR RECYCLING OPERATIONS	A	1.00	2000.00	0.0000	2,000
1014	ALLOCATION FOR SMALL HAND AND POWER TOOL	A	1.00	500.00	0.0000	500
4699	3Rs and waste audit program supplies - special events	A	1.00	3000.00	0.0000	3,000
4700	Compost program supplies	A	1.00	5000.00	0.0000	5,000
Total :		MATERIALS & SUPPLIES				23,000
01-2-391-284	MEETING EXPENSE					
4733	Regional solid waste	A	1.00	10000.00	0.0000	10,000
4734	Recycling programs - 3R's education	A	1.00	300.00	0.0000	300
4735	Education programs - compost education	A	1.00	300.00	0.0000	300
Total :		MEETING EXPENSE				10,600
01-2-391-293	OFFICE EXPENSES					
1018	CV Waste Mgmt Centre stationery & supplies	A	1.00	900.00	0.0000	900
1018	Weighscale tickets	A	3.00	1200.00	0.0000	3,600
1018	Printer Toner, Computer Cleaning Service	A	1.00	500.00	0.0000	500
1018	Misc computer add ons	A	1.00	500.00	0.0000	500
2615	CR Waste Mgmt Centre - Tipping Fee Invoice Forms	A	1.00	1600.00	0.0000	1,600
2615	Computer Cleaning Service	A	4.00	50.00	0.0000	200
2615	Misc computer add ons	A	1.00	500.00	0.0000	500
2615	allowance	A	1.00	1700.00	0.0000	1,700
1019	RSW General Office Supplies	A	1.00	2000.00	0.0000	2,000
Total :		OFFICE EXPENSES				11,500
01-2-391-303	RECYCLING INITIATIVES					
6966	CVWMC tires	A	1.00	1500.00	0.0000	1,500
6965	CRWMC tires	A	1.00	1500.00	0.0000	1,500



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
6963	GRWMC tires	A	1.00	300.00	0.0000	300
6964	CIWMC tires	A	1.00	600.00	0.0000	600
1022	West coast vancouver island (kyuquot area) - recycling expenses	A	1.00	1500.00	0.0000	1,500
1022	Hazardous waste program	A	1.00	215000.00	0.0000	215,000
1022	Battery/Haz Waste Recycling	A	1.00	30000.00	0.0000	30,000
Total : RECYCLING INITIATIVES						250,400
01-2-391-305	SAFETY EQUIPMENT					
2714	Fire Extinguisher Maintenance	A	1.00	500.00	0.0000	500
2714	Allowance for additional safety supplies/equipment	A	1.00	2500.00	0.0000	2,500
Total : SAFETY EQUIPMENT						3,000
01-2-391-311	SIGNS					
4739	Allowance	A	1.00	5000.00	0.0000	5,000
4740	Sign program recycling centres	A	1.00	4000.00	0.0000	4,000
4741	Sign program compost ed centres	A	1.00	3000.00	0.0000	3,000
Total : SIGNS						12,000
01-2-391-314	TELEPHONE & ALARM LINES					
1028	336-8083 Telus	A	12.00	79.58	0.0000	955
1028	336-8033 Telus	A	12.00	79.58	0.0000	955
1028	Alarm Monitoring - (Nov to Nov contract)	A	1.00	364.00	0.0000	364
1028	Alarm Runner	A	12.00	26.00	0.0000	312
1028	336-8073 Fax	A	12.00	79.59	0.0000	955
1028	218-1027 cell Sr Waste Mgmt Operator	A	12.00	53.00	0.0000	636
1028	Shaw Cable - internet (social networking) 50/50 split w/compost facility	A	12.00	31.21	0.0000	375
1028	218-6689 Asst Mgr CV Waste svcs	A	12.00	93.67	0.0000	1,124
1028	allowance	A	1.00	444.72	0.0000	445
2616	287-8529 Telus charges for modem line	A	12.00	79.59	0.0000	955
2616	Alarm Monitoring charges - Prices's Alarms	A	4.00	83.23	0.0000	333
2616	Allowance	A	1.00	204.00	0.0000	204
2616	334-6475 Asst Mgr Strathcona waste svcs	A	12.00	71.42	0.0000	857
1029	935-6329 Telus landline	A	12.00	79.59	0.0000	955



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2414	Cell Phone/PDA Mgr Solid Waste	A	12.00	106.08	0.0000	1,273
2414	897-8372 Mgr Communications	A	12.00	132.67	0.0000	1,592
Total : TELEPHONE & ALARM LINES						12,289
01-2-391-319 TRAINING/DEVELOPMENT & CONFERENCES						
992	Allowance for seminars/courses	A	1.00	3500.00	0.0000	3,500
992	First Aid Courses	A	4.00	150.00	0.0000	600
992	WHMIS Training	A	7.00	50.00	0.0000	350
992	Allowance for misc. training	A	1.00	500.00	0.0000	500
2415	SWANA PNW Symposium	A	2.00	500.00	0.0000	1,000
2415	CWMA	A	2.00	250.00	0.0000	500
2415	RCBC	A	1.00	325.00	0.0000	325
2415	Allowance for misc training	A	1.00	500.00	0.0000	500
2415	Mgmt/leadership development	A	3.00	2500.00	0.0000	7,500
Total : TRAINING/DEVELOPMENT & CONFERENCES						14,775
01-2-391-320 TRAVEL						
1032	Allowance for travel	A	1.00	1400.00	0.0000	1,400
1032	Allowance for meals & accommodation	A	1.00	1000.00	0.0000	1,000
1033	Allowance for travel within regional solid waste management area	A	1.00	2500.00	0.0000	2,500
1033	Allowance for travel to development programs/conferences	A	3.00	1500.00	0.0000	4,500
1033	Board travel	A	1.00	16600.00	0.0000	16,600
4929	3R's education travel allowance	A	1.00	2000.00	0.0000	2,000
4928	Compost education travel allowance	A	1.00	2000.00	0.0000	2,000
Total : TRAVEL						30,000
01-2-391-330 MERCHANDISE FOR RESALE						
4932	Composters/supplies	A	1.00	10000.00	0.0000	10,000
Total : MERCHANDISE FOR RESALE						10,000
01-2-391-335 ADVERTISING						
1034	RSW print and radio ads	A	1.00	40000.00	0.0000	40,000
4707	Recycling program print & radio advertising	A	1.00	58000.00	0.0000	58,000
4708	General ads for compost ed.	A	1.00	40000.00	0.0000	40,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
Total :						138,000
ADVERTISING						
01-2-391-340	DUES AND MEMBERSHIPS					
4657	SWANA	A	3.00	200.00	0.0000	600
4658	Recycling Council of B.C.	A	1.00	220.00	0.0000	220
4658	CWMA	A	1.00	4500.00	0.0000	4,500
6290	Compost Education - Compost council of Canada	A	1.00	550.00	0.0000	550
Total :						5,870
DUES AND MEMBERSHIPS						
01-2-391-347	LIBRARY/PUBLICATIONS					
1040	Technical Publications	A	1.00	400.00	0.0000	400
1040	Trade Journals Misc	A	1.00	100.00	0.0000	100
Total :						500
LIBRARY/PUBLICATIONS						
01-2-391-353	PUBLIC RELATIONS					
1041	Produce and distribute public info flier. This production is Cortes Island specific.	A	1.00	300.00	0.0400	312
3997	Long Service Awards	A	1.00	500.00	0.0000	500
4711		A	1.00	2000.00	0.0000	2,000
Total :						2,812
PUBLIC RELATIONS						
01-2-391-354	EDUCATION PROGRAMS - PUBLIC					
1043	Production, printing and distributing public information material - per Communications Dept direction	A	1.00	50000.00	0.0000	50,000
4714	Master composter program	A	1.00	2000.00	0.0000	2,000
4714	High school composting set up	A	1.00	2000.00	0.0000	2,000
4714	Elementary school composting set up	A	1.00	2000.00	0.0000	2,000
Total :						56,000
EDUCATION PROGRAMS - PUBLIC						
01-2-391-366	ENGINEERING FEES					
1045	Engineering - includes groundwater monitoring CR, Tahsis, CV, Zeballos, Gold River	A	1.00	175000.00	0.0000	175,000
1045	General engineering	A	1.00	125000.00	0.0000	125,000
1045	Additional groundwater monitoring per MOE	A	1.00	100000.00	0.0000	100,000
Total :						400,000
ENGINEERING FEES						
01-2-391-369	INSURANCE LIABILITY					
3293	Liability Insurance	A	1.00	6843.18	0.0000	6,843



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
3293	allowance	A	1.00	4161.60	0.0000	4,162
Total :		INSURANCE LIABILITY				11,005
01-2-391-372		INSURANCE PROPERTY				
3294	Total Property Insured Value \$2,194,041	A	2194.04	1.14	0.0000	2,506
3294	97 CMI-REC Compactor CVWMC \$225,000	A	1.00	0.00	0.0000	0
3294	98 Bobcat Loader 753F Cortes \$22,000	A	1.00	0.00	0.0000	0
3294	04 Bobcat model 5600 CVWMC \$50,748	A	1.00	0.00	0.0000	0
3294	Computer & Scale Equip CVWMC \$9,156	A	1.00	0.00	0.0000	0
3294	Shop Bldg 94 & New 2000 Pidgeon Lake - Building/Contents \$350,800	A	1.00	0.00	0.0000	0
3294	CR Landfill bldg \$193,200/contents \$5,722	A	1.00	0.00	0.0000	0
3294	Misc mobile/portable equipment \$7,700	A	1.00	0.00	0.0000	0
3294	Compost education garden shed \$10,732	A	1.00	0.00	0.0000	0
3294	CVWMC Weigh Scale/office new 345,000/contents 13,733	A	1.00	0.00	0.0000	0
3294	ADV500C1 Landfill compactor CVWMC \$596,250	A	1.00	0.00	0.0000	0
3294	07 Cat 938G II wheel loader (leased) CVWMC 229,000	A	1.00	0.00	0.0000	0
3294	1991 Caterpillar 518 Trash Compactor \$110,000	A	1.00	0.00	0.0000	0
3294	Storage trailer (ATCO) \$25,000	A	1.00	0.00	0.0000	0
3294	allowance	A	1.00	554.00	0.0000	554
Total :		INSURANCE PROPERTY				3,060
01-2-391-381		LEGAL FEES				
2417	Legal Fees - Bylaws, etc	A	1.00	25000.00	0.0000	25,000
Total :		LEGAL FEES				25,000
01-2-391-387		OTHER PROF FEES				
2445	Onsite Security Patrols - after hours and weekends.	A	12.00	2500.00	0.0000	30,000
1053	Contract for digital mapping and aerial photography	A	2.00	3500.00	0.0000	7,000
1053	Control/topographic surveys	A	2.00	5000.00	0.0000	10,000
1053	Safety consultant re: WCB regulations needs assessment and implementation planning - 16.67% of contract	A	1.00	5000.00	0.0000	5,000
1053	RSW contribution to GIS funding	A	1.00	2000.00	0.0000	2,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
Total :						54,000
OTHER PROF FEES						
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE					
1054	Pest control	A	1.00	1200.00	0.0000	1,200
1054	Portable Toilet Service	A	20.00	75.00	0.0000	1,500
1054	Road sealing dust control	A	1.00	9300.00	0.0000	9,300
1054	CVWMC road grading	A	1.00	3800.00	0.0000	3,800
6967	CRMWC road maintenance	A	1.00	20000.00	0.0000	20,000
7033	Zeballos - Install fence around sludge pit	A	1.00	3000.00	0.0000	3,000
5109	Demo site maintenance	A	1.00	4000.00	0.0000	4,000
Total :						42,800
CONTRACTED SVCS BLDG/LAND MTCE						
01-2-391-403	BLDG REPAIRS & MTCE					
1055	Plumbing/heating/lighting repairs	A	1.00	1000.00	0.0000	1,000
1055	General building maintenance and repairs as required	A	1.00	2000.00	0.0000	2,000
2405	General building maintenance and repairs as required	A	1.00	2000.00	0.0000	2,000
1056	Routine maintenance casts as required	A	1.00	2000.00	0.0000	2,000
Total :						7,000
BLDG REPAIRS & MTCE						
01-2-391-409	HYDRO					
4624	Hydro charges	A	1.00	5500.00	0.1250	6,188
5718	Hydro to well/fire pump	A	1.00	1100.00	0.1250	1,238
1058	Electric utility bill- heat, lights. Power for processing equipment	A	1.00	2200.00	0.1250	2,475
Total :						9,900
HYDRO						
01-2-391-412	JANITORIAL/CLEANING SUPPLIES					
1060	Cleaning supplies/toilet paper/paper towels/misc. equipment	A	1.00	500.00	0.0000	500
1060	Janitorial Service	A	12.00	302.00	0.0000	3,624
1060	Provision for additonal cleaning	A	1.00	1876.00	0.0000	1,876
Total :						6,000
JANITORIAL/CLEANING SUPPLIES						
01-2-391-416	LANDFILL COVER					
5379	compost for cover material	A	1.00	10000.00	0.0000	10,000
5380	Compost for landfill cover	A	1.00	10000.00	0.0000	10,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
Total :		LANDFILL COVER				20,000
01-2-391-421	RENTAL/LEASE BUILDINGS					
3943	Headquarters Rd storage locker	A	1.00	750.00	0.0000	750
7034	Sea-can at CR compost ed centre	A	1.00	750.00	0.0000	750
Total :		RENTAL/LEASE BUILDINGS				1,500
01-2-391-430	WATER					
1061	Purchase of potable water	A	12.00	100.00	0.0000	1,200
1061	Bulk water purchase (service and washdown water)	A	12.00	100.00	0.0000	1,200
Total :		WATER				2,400
01-2-391-438	CONTRACT SVCS EQUIP/MACH					
5724	CVWMC	A	1.00	5000.00	0.0000	5,000
5724	CVWMC woodwaste grinder	A	1.00	90000.00	0.0000	90,000
6968	CRWMC	A	1.00	6000.00	0.0000	6,000
6968	CRWMC woodwaste grinding	A	1.00	64000.00	0.0000	64,000
6969	Zeballos	A	1.00	5000.00	0.0000	5,000
1063	Special waste handling and site maintenance - CIWMC	A	1.00	3000.00	0.0000	3,000
1062	Konica copier mtce - costs shared with other first floor departments	A	0.25	2000.00	0.0000	500
Total :		CONTRACT SVCS EQUIP/MACH				173,500
01-2-391-441	FUEL & LUBRICANTS - EQUIP/MACH					
1064	DIESEL FUEL (MARKED)	A	12.00	8000.00	0.0000	96,000
1064	LUBRICATING OILS	A	1.00	3000.00	0.0000	3,000
1064	GREASE AND SPECIALTY PRODUCTS	A	1.00	2500.00	0.0000	2,500
1065	DIESEL FUEL FOR BOBCAT LOADER	A	1.00	600.00	0.0000	600
1065	HYDRAULIC OIL	A	1.00	125.00	0.0000	125
1065	LUBRICATING OILS AND GREASES	A	1.00	75.00	0.0000	75
Total :		FUEL & LUBRICANTS - EQUIP/MACH				102,300
01-2-391-444	RENTAL/LEASES - MACH/EQUIP					
1067	LEASE PAYMENTS, CAT 938F exp Nov 2012	A	12.00	3908.00	0.0000	46,896
1067	EQUIPMENT RENTAL. EXCAVATOR	A	5.00	1000.00	0.0000	5,000
1067	Equipment rental allowance	A	1.00	25000.00	0.0000	25,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
2406	Misc. Equipment Rental	A	1.00	10000.00	0.0400	10,400
2406	Tower Fence -rental	A	12.00	150.00	0.0000	1,800
6553	MMDD Bin Rental	A	12.00	250.00	0.0000	3,000
1068	ALLOWANCE FOR TOOL AND EQUIPMENT RENTAL	A	1.00	200.00	0.0000	200
1066	Allowance for equipment requirements outside municipal contracts	A	1.00	6000.00	0.0000	6,000
1066	Konica/Minolta BizHub 600 shared with first floor depts	A	0.25	6300.00	0.0000	1,575
4717	Recycling event rentals	A	1.00	2700.00	0.0000	2,700
4718	Rentals compost education	A	1.00	1800.00	0.0000	1,800
Total : RENTAL/LEASES - MACH/EQUIP						104,371
01-2-391-447	REPAIRS/MTCE - MACH/EQUIP					
1069	Rail and dump trucks	A	1.00	12000.00	0.0000	12,000
1069	Front end loader	A	1.00	5820.00	0.0000	5,820
1069	Generator sets	A	1.00	1000.00	0.0000	1,000
1069	Landfill compactor	A	1.00	25000.00	0.0000	25,000
1069	Roll-off bins	A	1.00	5000.00	0.0000	5,000
1069	Emergency repairs (eg compacter)	A	1.00	35400.00	0.0000	35,400
2617	Repairs to Scales/Fencing/Signs as needed	A	1.00	2000.00	0.0000	2,000
1070	Maintenance of baler, bobcat, containers	A	1.00	2000.00	0.0000	2,000
4629	Maintenance of RSW equipment	A	1.00	2000.00	0.0000	2,000
Total : REPAIRS/MTCE - MACH/EQUIP						90,220
01-2-391-458	FUEL & LUBRICANTS - VEHICLES					
1073	Fuel for landfill pickup - Petro Can credit card	A	1.00	1000.00	0.0000	1,000
1073	Fuel - Supervisor Truck	A	1.00	2000.00	0.0000	2,000
1073	Fuel - Welder/Pumps/Saws	A	1.00	300.00	0.0000	300
1073	Allowance	A	1.00	700.00	0.0000	700
2727	Fuel - Manager of Solid Waste	A	1.00	1150.00	0.0000	1,150
2727	Fuel - Gen Manager Community Services	A	1.00	1150.00	0.0000	1,150
2727	Allowance	A	1.00	1550.00	0.0000	1,550
Total : FUEL & LUBRICANTS - VEHICLES						7,850
01-2-391-461	INSURANCE/LICENSE - VEHICLE					
1074	1995 GMC PU 2WD 8823LR	A	1.00	549.78	0.0000	550



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
1074	1989 Freightliner FLD-12064 8815LR	A	1.00	507.96	0.0000	508
1074	2007 Sterling Dump truck 8794LR	A	1.00	1326.00	0.0000	1,326
1074	2008 Sterling Dump truck 5114LK 8796LR	A	1.00	809.88	0.0000	810
1074	2009 BigTex flatdeck trailer 49423C	A	1.00	175.44	0.0000	175
1074	2006 GMC Box CH0107	A	1.00	571.20	0.0000	571
4625	allowance	A	1.00	1020.00	0.0000	1,020
2728	2006 Dodge Caravan 740FVN	A	1.00	863.94	0.0000	864
2728	2008 Ford Escape 726FVN	A	1.00	956.76	0.0000	957
2728	2010 Ford Crewcab CK6749	A	1.00	1411.68	0.0000	1,412
Total : INSURANCE/LICENSE - VEHICLE						8,193
01-2-391-464 REPAIRS & MTCE - VEHICLE						
1076	SERVICE TRUCK - GMC PICKUP	A	1.00	1000.00	0.0000	1,000
1076		A	1.00	500.00	0.0000	500
2729	2005 X-Trail	A	1.00	600.00	0.0000	600
2729	Allowance	A	1.00	1000.00	0.0000	1,000
2729	Van	A	1.00	1000.00	0.0000	1,000
Total : REPAIRS & MTCE - VEHICLE						4,100
01-2-391-468 MINOR CAPITAL						
2900	Allowance	A	1.00	5000.00	0.0000	5,000
Total : MINOR CAPITAL						5,000
01-2-391-480 TRANSFER TO CAPITAL						
1090		A	1.00	324707.00	0.0000	324,707
Total : TRANSFER TO CAPITAL						324,707
01-2-391-495 TRANSFER OTHER FUNCTIONS						
6288	contribution to hornby island waste management centre to manage recycling initiatives	A	1.00	30000.00	0.0000	30,000
6289	transfer to denman island waste management centre to manage regional recycling initiatives	A	1.00	5000.00	0.0000	5,000
Total : TRANSFER OTHER FUNCTIONS						35,000



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
5 -->	CAPITAL REVENUE SOURCES					
391 -->	REGIONAL SOLID WASTE					
01-5-391-145	TRANSFER FR RESERVE					
7036	#893 Closure reserve global - Gold River landfill partial closure	A	1.00	-200000.00	0.0000	-200,000
7036	#893 Closure reserve - CRWMC closure phase 1	A	1.00	-3000000.00	0.0000	-3,000,000
7036	#893 Closure reserve - CVWMC landfill closure design	A	1.00	-300000.00	0.0000	-300,000
7038	#830 capital works reserve	A	1.00	-235293.00	0.0000	-235,293
7064	#831 Engineered landfill construction reserve - Expansion of CR landfill phase 1 construction	A	1.00	-3000000.00	0.0000	-3,000,000
	Total :					-6,735,293
01-5-391-148	TRANSFER FR OPERATING FUND					
1830		A	1.00	-324707.00	0.0000	-324,707
	Total :					-324,707



2012 Proposed Budget

Account Code ID	Account Name Description	Status	Quantity	Rate	Burden %	Amount
6 -->	CAPITAL EXPENDITURES					
391 -->	REGIONAL SOLID WASTE					
01-6-391-470	LAND IMPROVEMENTS					
6813	Cortes WMC paving of roadway at transfer station 2500 m @ \$45/m2	A	1.00	115000.00	0.0000	115,000
6813	Comox Valley WMC paving of commercial haul road 1100m @ \$45/m2	A	1.00	50000.00	0.0000	50,000
6813	Gold River landfill partial closure of the landfill (closure reserve)	A	1.00	200000.00	0.0000	200,000
6813	CRWMC Closure Phase 1 (closure reserve)	A	1.00	3000000.00	0.0000	3,000,000
6813	CVWMC Landfill closure design (closure reserve)	A	1.00	300000.00	0.0000	300,000
	Total :					3,665,000
01-6-391-471	BUILDING					
7115	CR WMC Office trailer, construction oversite, operations managment	A	1.00	50000.00	0.0000	50,000
	Total :					50,000
01-6-391-474	SOLID WASTE INFRASTRUCTURE					
1896	Design of new disposal facility (location TBD)	A	1.00	300000.00	0.0000	300,000
1896	Expansion of CR landfill phase 1 construction (eng landfill construction reserve)	A	1.00	3000000.00	0.0000	3,000,000
	Total :					3,300,000
01-6-391-475	MACHINERY & EQUIPMENT					
1900	Cortes WMC replacement of skid steer	A	1.00	30000.00	0.0000	30,000
1900	Waste services garbage bin replacement	A	1.00	15000.00	0.0000	15,000
	Total :					45,000

Budget Departmental by Class



APPENDIX 'B'

From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2008 Actual Value	2009 Actual Value	2010 Actual Value	2011 Actual Value	2012 Proposed Budget
1 --> GENERAL REVENUE FUND - CVRD						
391 --> REGIONAL SOLID WASTE						
01-1-391-016	GRANT PROV GOVT COND	5,000	2,000	5,156	4,844	0
01-1-391-022	COND TSFRS - LOCAL GOVT OTHER	6,700	5,300	5,800	4,500	4,500
01-1-391-080	RETAIL SALES	19,130	41,566	15,634	46,615	10,000
01-1-391-117	TIPPING FEES	4,716,963	4,679,808	5,252,260	2,621,623	5,860,500
01-1-391-128	OTHER REVENUE	6,839	456	2,508	0	0
01-1-391-130	RECOVERIES - WAGES & BENEFITS	0	258	1,662	0	0
01-1-391-132	RECOVERIES - SCRAP	68,891	33,518	95,498	64,518	35,000
01-1-391-133	RECOVERIES OTHER	8,896	13,465	5,549	2,023	2,000
01-1-391-135	RECOVERIES-OTHER FUNCTIONS	462	0	902	6,000	6,000
01-1-391-150	SURPLUS PRIOR YEAR	0	2,177,248	2,027,129	2,474,396	60,000
01-1-391-152	CSRD SURPLUS	2,218,758	0	0	0	0
REGIONAL SOLID WASTE Total		7,051,640	6,953,619	7,412,096	5,224,521	5,978,000
OPERATING REVENUE Total		7,051,640	6,953,619	7,412,096	5,224,521	5,978,000
391 --> REGIONAL SOLID WASTE						
01-2-391-200	SUPPORT SERVICES	94,501	110,506	115,226	137,233	139,979
01-2-391-210	GRANT - OPERATIONAL	0	274,000	350,000	0	154,000
01-2-391-214	GRANTS - COND LOCAL AGENCIES	5,064	5,034	5,488	3,216	12,000
01-2-391-216	MUNICIPAL CONTRACT	99,937	55,957	97,580	28,947	148,960
01-2-391-220	SALARIES & WAGES	729,615	816,144	812,544	497,786	1,075,186
01-2-391-221	DIRECTORS REMUNERATION	0	0	0	17,346	29,350
01-2-391-225	BENEFITS	132,033	158,895	167,003	102,983	268,273
01-2-391-231	BUSINESS USE AUTO PREMIUM	53	0	0	0	0
01-2-391-238	WCB	5,663	7,600	8,165	5,914	12,888
01-2-391-245	UNCOLLECTIBLE ACCOUNTS	233	104	1,434	171	0
01-2-391-246	BANK CHARGES	23,978	23,468	25,706	6,862	27,000
01-2-391-251	CASH Overage/SHORTAGE	28	142	24	210	0
01-2-391-257	CLOTHING/LAUNDERING	78	945	1,235	1,792	2,100
01-2-391-262	CONTRACTS - OPERATING	1,208,725	1,454,582	1,443,237	1,007,006	2,060,660
01-2-391-266	DELIVERIES/TRANSPORTATION	9,281	9,709	6,701	4,359	8,100
01-2-391-270	FREON REMOVAL	17,100	15,120	20,134	8,764	20,250
01-2-391-275	PERMITS/LICENSES	434	948	601	663	600
01-2-391-281	MATERIALS & SUPPLIES	11,596	18,991	20,256	14,670	23,000
01-2-391-284	MEETING EXPENSE	804	388	3,823	5,760	10,600
01-2-391-290	MISCELLANEOUS	509	845	666	0	0
01-2-391-293	OFFICE EXPENSES	15,640	7,972	12,956	4,986	11,500
01-2-391-303	RECYCLING INITIATIVES	98,360	161,585	145,178	17,566	250,400
01-2-391-305	SAFETY EQUIPMENT	14,286	6,778	1,869	1,895	3,000

Budget Departmental by Class



From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2008 Actual Value	2009 Actual Value	2010 Actual Value	2011 Actual Value	2012 Proposed Budget
01-2-391-311	SIGNS	15,434	8,860	4,066	1,514	12,000
01-2-391-314	TELEPHONE & ALARM LINES	10,495	12,789	9,614	6,354	12,289
01-2-391-316	TIPPING FEES	0	14	0	0	0
01-2-391-319	TRAINING/DEVELOPMENT & CONFERENCES	6,915	8,185	8,858	1,764	14,775
01-2-391-320	TRAVEL	13,337	30,552	20,979	18,082	30,000
01-2-391-330	MERCHANDISE FOR RESALE	48,000	28,190	14,298	40,884	10,000
01-2-391-335	ADVERTISING	111,703	126,909	137,587	92,301	138,000
01-2-391-340	DUES AND MEMBERSHIPS	198	6,972	6,389	5,382	5,870
01-2-391-347	LIBRARY/PUBLICATIONS	181	0	372	0	500
01-2-391-353	PUBLIC RELATIONS	1,296	2,105	1,810	803	2,812
01-2-391-354	EDUCATION PROGRAMS - PUBLIC	18,682	2,489	3,570	3,628	56,000
01-2-391-366	ENGINEERING FEES	496,290	188,064	176,245	224,560	400,000
01-2-391-369	INSURANCE LIABILITY	7,882	6,442	6,658	6,577	11,005
01-2-391-372	INSURANCE PROPERTY	1,735	2,163	2,275	2,435	3,060
01-2-391-381	LEGAL FEES	203	20,035	6,092	3,244	25,000
01-2-391-387	OTHER PROF FEES	130,169	63,268	275,597	138,456	54,000
01-2-391-400	CONTRACTED SVCS BLDG/LAND MTCE	9,995	39,524	41,495	8,380	42,800
01-2-391-403	BLDG REPAIRS & MTCE	5,215	2,241	1,849	29,101	7,000
01-2-391-406	HEATING	668	538	802	291	0
01-2-391-409	HYDRO	4,053	6,113	5,869	4,497	9,901
01-2-391-412	JANITORIAL/CLEANING SUPPLIES	3,642	4,107	5,746	3,362	6,000
01-2-391-416	LANDFILL COVER	0	2,838	0	0	20,000
01-2-391-421	RENTAL/LEASE BUILDINGS	0	1,460	1,460	1,486	1,500
01-2-391-430	WATER	2,149	1,910	2,561	1,014	2,400
01-2-391-438	CONTRACT SVCS EQUIP/MACH	51,545	14,726	26,244	117,297	173,500
01-2-391-441	FUEL & LUBRICANTS - EQUIP/MACH	122,281	72,638	86,794	69,794	102,300
01-2-391-444	RENTAL/LEASES - MACH/EQUIP	219,015	242,574	334,149	56,777	104,371
01-2-391-447	REPAIRS/MTCE - MACH/EQUIP	74,118	68,752	105,515	27,151	90,220
01-2-391-450	SMALL TOOLS/EQUIP	3,332	1,779	2,976	0	0
01-2-391-458	FUEL & LUBRICANTS - VEHICLES	5,276	3,800	6,672	5,158	7,850
01-2-391-461	INSURANCE/LICENSE - VEHICLE	6,568	6,173	7,520	7,056	8,193
01-2-391-464	REPAIRS & MTCE - VEHICLE	5,037	1,696	5,285	2,301	4,100
01-2-391-468	MINOR CAPITAL	64,723	83,717	34,217	6,207	5,000
01-2-391-480	TRANSFER TO CAPITAL	119,357	54,802	319,307	0	324,707
01-2-391-485	RESERVE CONTR - CAPITAL WORKS/MACH/EQUIP	200,000	137,670	0	0	0
01-2-391-489	RESERVE CONTR OTHER	646,980	542,683	0	0	0
01-2-391-495	TRANSFER OTHER FUNCTIONS	0	0	35,000	35,000	35,000
REGIONAL SOLID WASTE Total		4,874,392	4,926,490	4,937,700	2,788,987	5,978,000
OPERATING EXPENSES Total		4,874,392	4,926,490	4,937,700	2,788,987	5,978,000
OPERATING Surplus/(Deficit)		2,177,248	2,027,129	2,474,396	2,435,535	0

Budget Departmental by Class



From Category : 391 To Category : 391
 Account Code : 0?-?-???-??? To : 0?-?-???-???

Account Code	Account Description	2008 Actual Value	2009 Actual Value	2010 Actual Value	2011 Actual Value	2012 Proposed Budget
391 --> REGIONAL SOLID WASTE						
01-5-391-133	RECOVERIES - OTHER	0	0	0	1,200	0
01-5-391-139	SALE OF FIXED ASSETS	13,810	0	4,995	0	0
01-5-391-145	TRANSFER FR RESERVE	0	0	0	0	6,735,293
01-5-391-148	TRANSFER FR OPERATING FUND	119,357	54,802	319,307	0	324,707
REGIONAL SOLID WASTE Total		133,166	54,802	324,302	1,200	7,060,000
CAPITAL REVENUE SOURCES Total		133,166	54,802	324,302	1,200	7,060,000
391 --> REGIONAL SOLID WASTE						
01-6-391-470	LAND IMPROVEMENTS	0	0	0	0	3,665,000
01-6-391-471	BUILDING	0	0	0	0	50,000
01-6-391-474	SOLID WASTE INFRASTRUCTURE	0	0	0	822,910	3,300,000
01-6-391-475	MACHINERY & EQUIPMENT	42,816	0	93,000	0	45,000
01-6-391-478	VEHICLES	0	0	67,725	0	0
01-6-391-479	WORK IN PROGRESS	90,350	54,802	163,577	0	0
REGIONAL SOLID WASTE Total		133,166	54,802	324,302	822,910	7,060,000
CAPITAL EXPENDITURES Total		133,166	54,802	324,302	822,910	7,060,000
CAPITAL Surplus/(Deficit)		0	0	0	(821,710)	0
GENERAL REVENUE FUND - CVRD Total		2,177,248	2,027,129	2,474,396	1,613,824	0
Report Total -->		2,177,248	2,027,129	2,474,396	1,613,824	0